



Lisbon School  
of Economics  
& Management  
Universidade de Lisboa



Carlos J. costa

# ERP ENTERPRISE RESOURCE PLANNING

(2021 version)



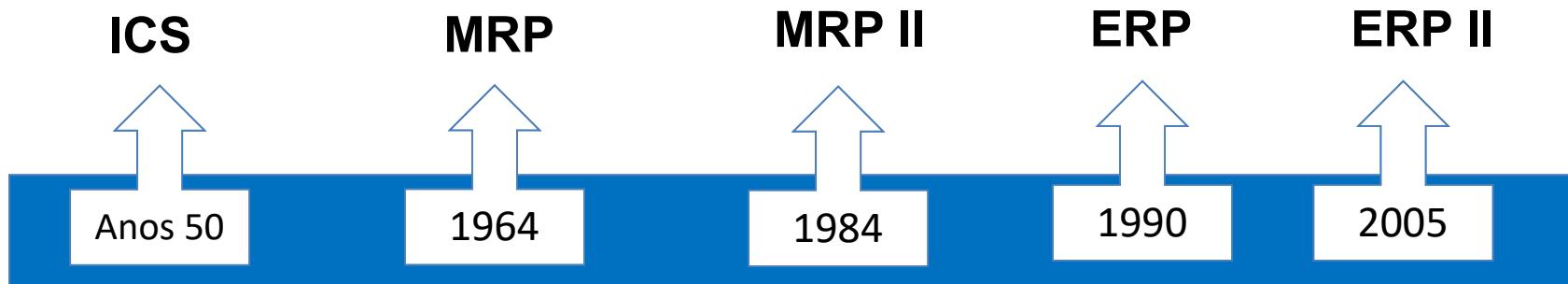
Carlos J. Costa (ISEG)

# Agenda

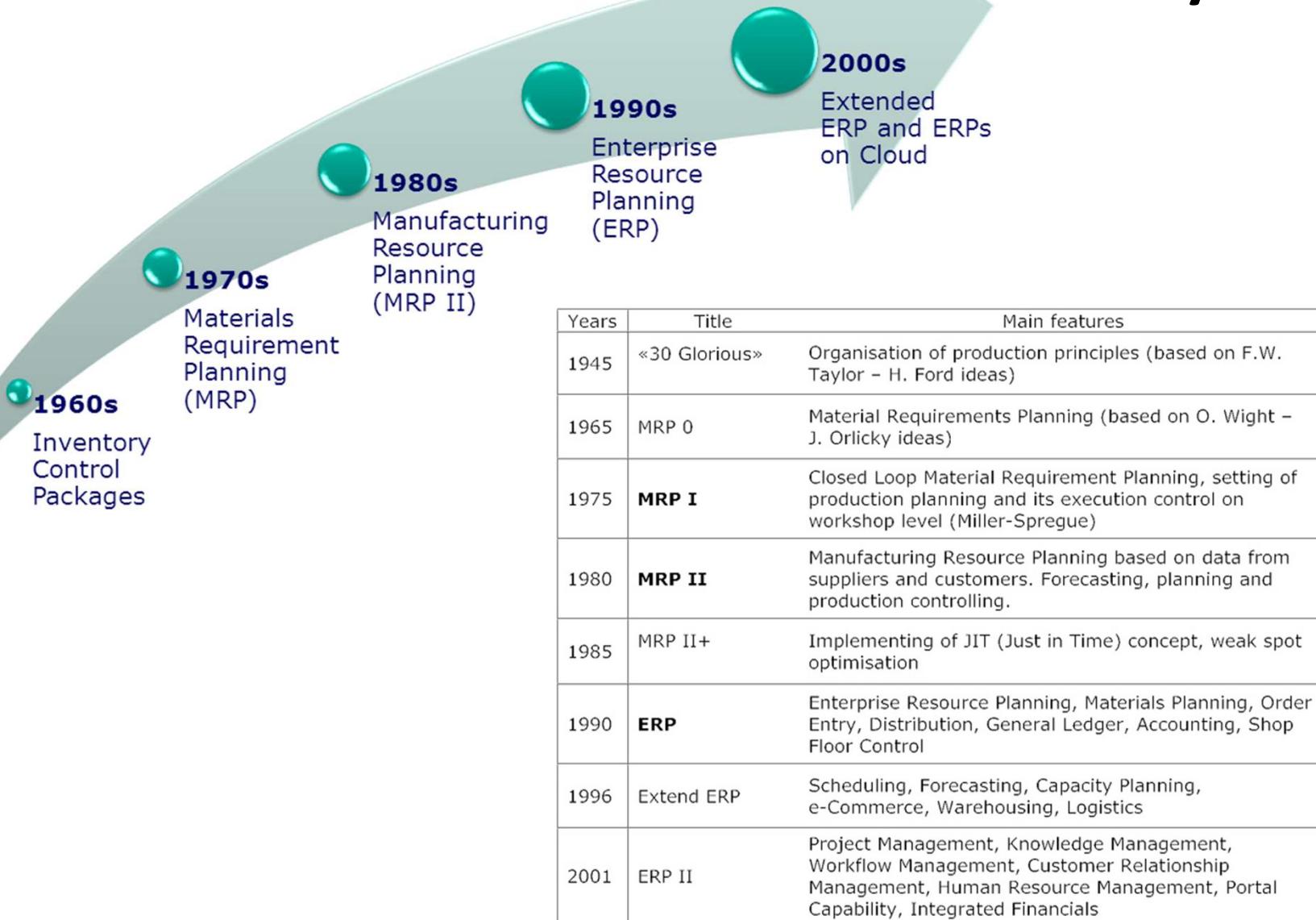
- ERP- The official history
- ERP concept
- ERP- Integrated System
- Advantages to management
- ERP Architecture
- Market
- Open Source
- Law and Tax Issues

# ERP – The Official History

- ICS- Inventory Control Systems
- MRP – Material Requirement Planning
- MRP II – Manufacturing Resource Planning
- ERP – Enterprise Resource Planning
- ERP II- Enterprise Resource Planning II



# ERP – The Official History



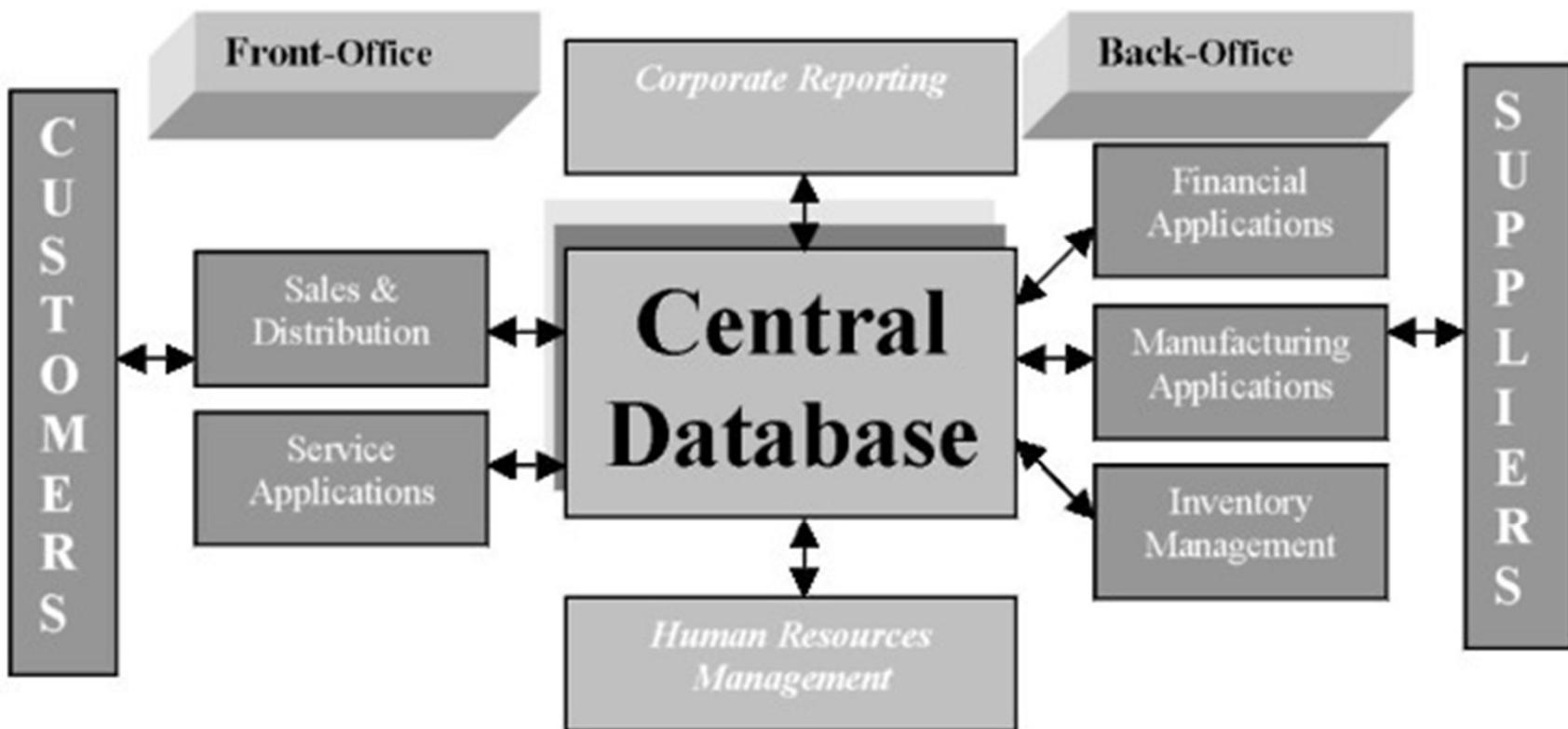
# Concept

- *Enterprise Resource Planning*
- Set of very integrated programs
- Information is introduced just once in the system
- Allows integration of information and processes supported in information
- Is supported in DBMS
- Customizable

# Concept

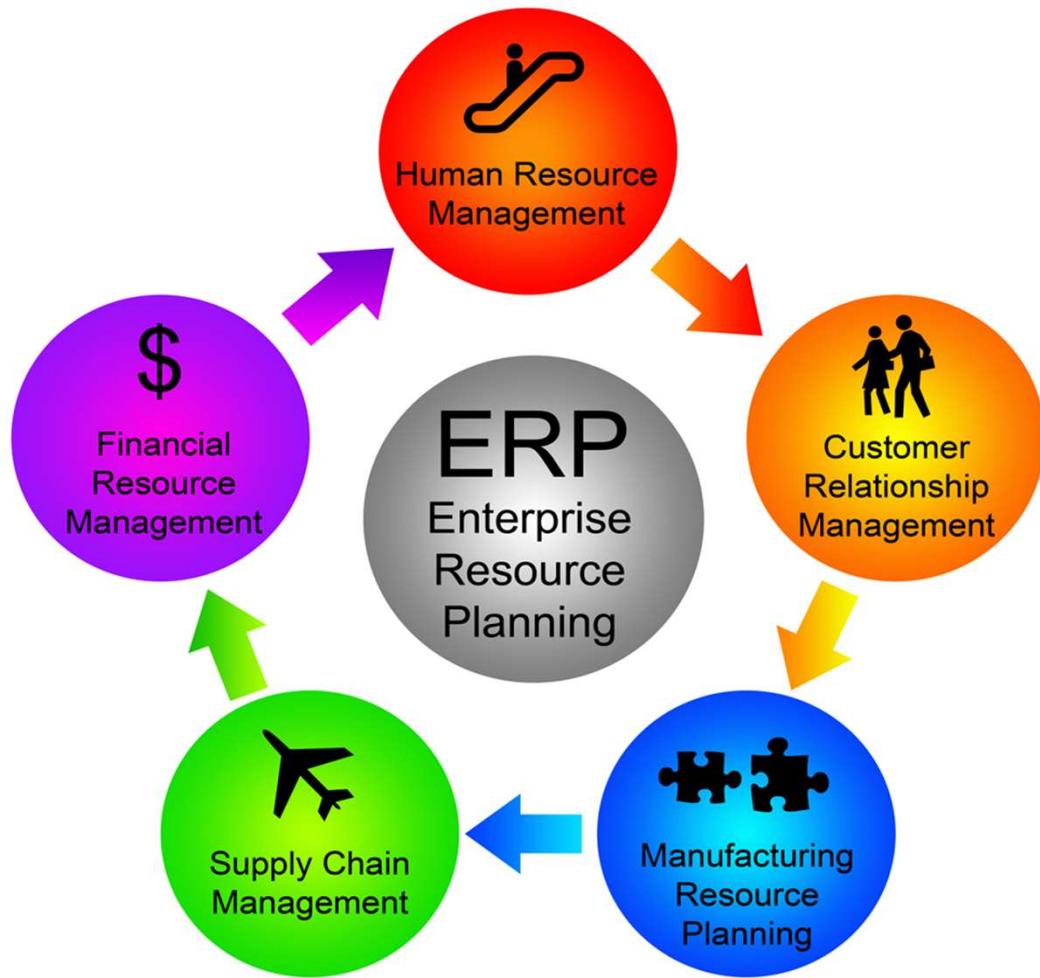
- Davenport (1988), presented the architecture of a ERP.
- In the center it is database with data from all the modules.
- Each module supports a functional area (Davenport, 1998).

# ERP Architecture



(Davenport, 1998)

# ERP as Integrated System



# ERP II

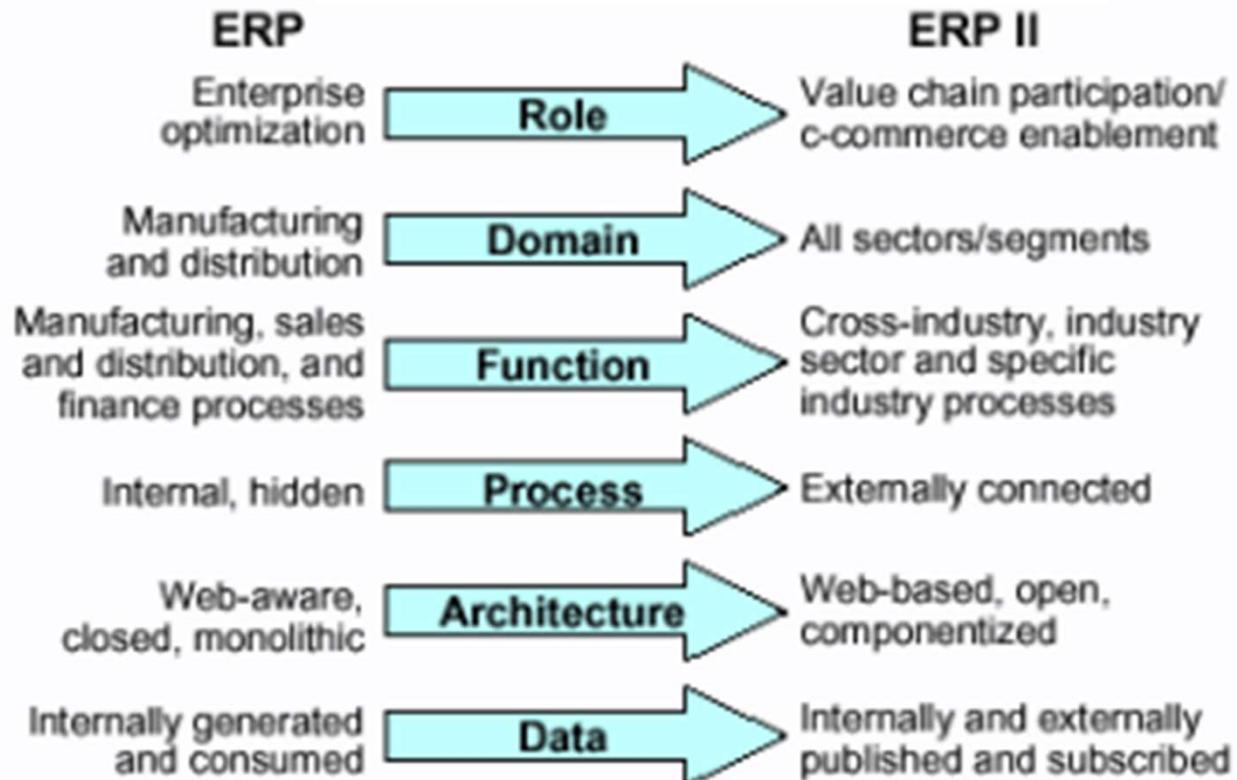
- ERP II is a transformation of ERP into a new generation of enterprise systems.

(Møller, 2005)

- Collaborative tools, (e.g. social networks) available in Web 2.0, have the potentiality to improve business processes and should be considered in the ERP II.

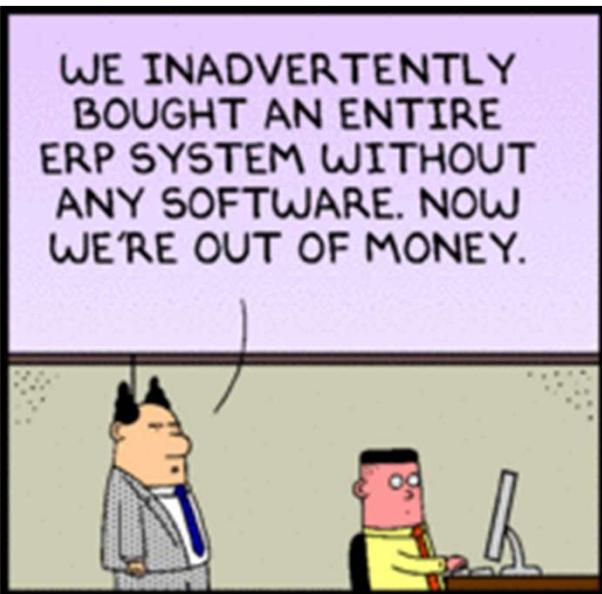
(Grabot, Mayere, Lauroua, & Houe, 2014)

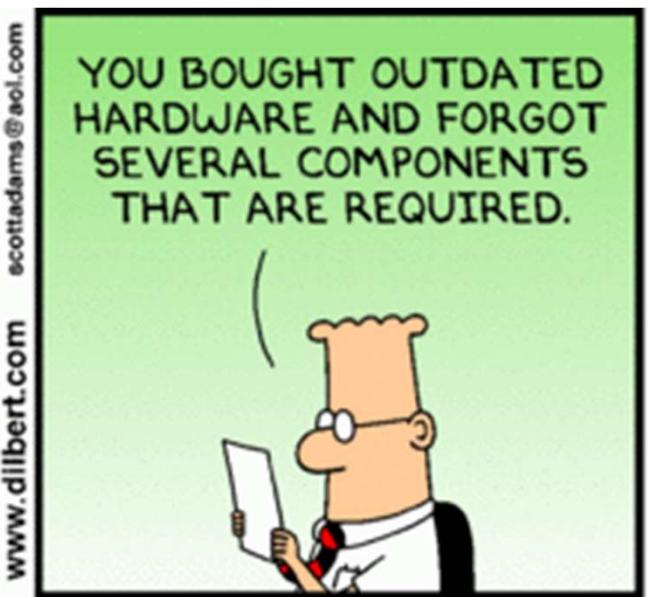
# ERP II



# Advantages of ERP

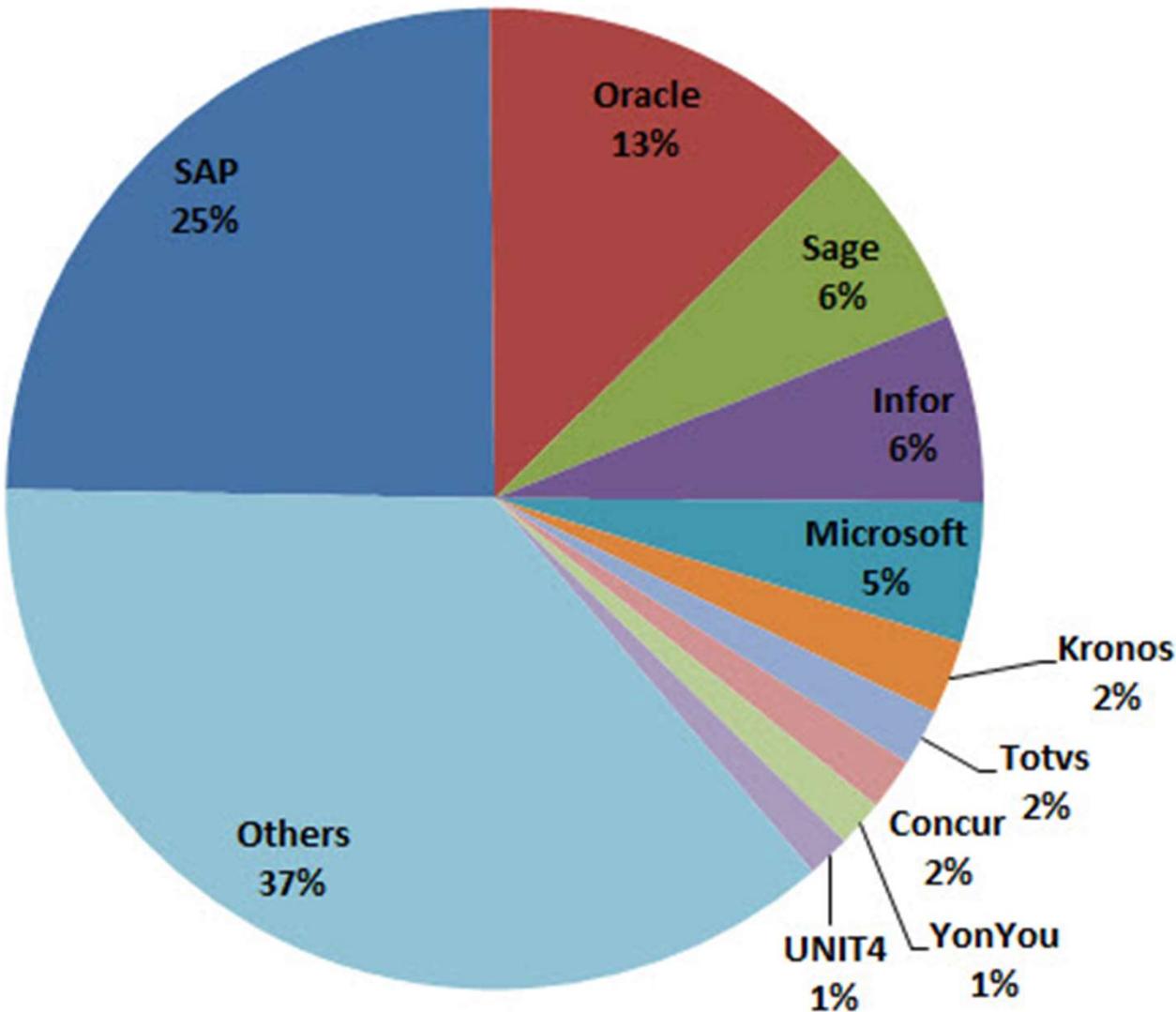
- Support business growth
- Change Legacy systems
- Improve business processes
- Reduce maintenance
- Reduce administrative Costs
- Prevent input of redundant data
- Decrease stock maintenance costs
- Decrease data entry errors
- Multi currency systems are possible
- Decrease system operation costs
- Prevent delays and errors in client orders
- Integrate applications
- Standardize processes





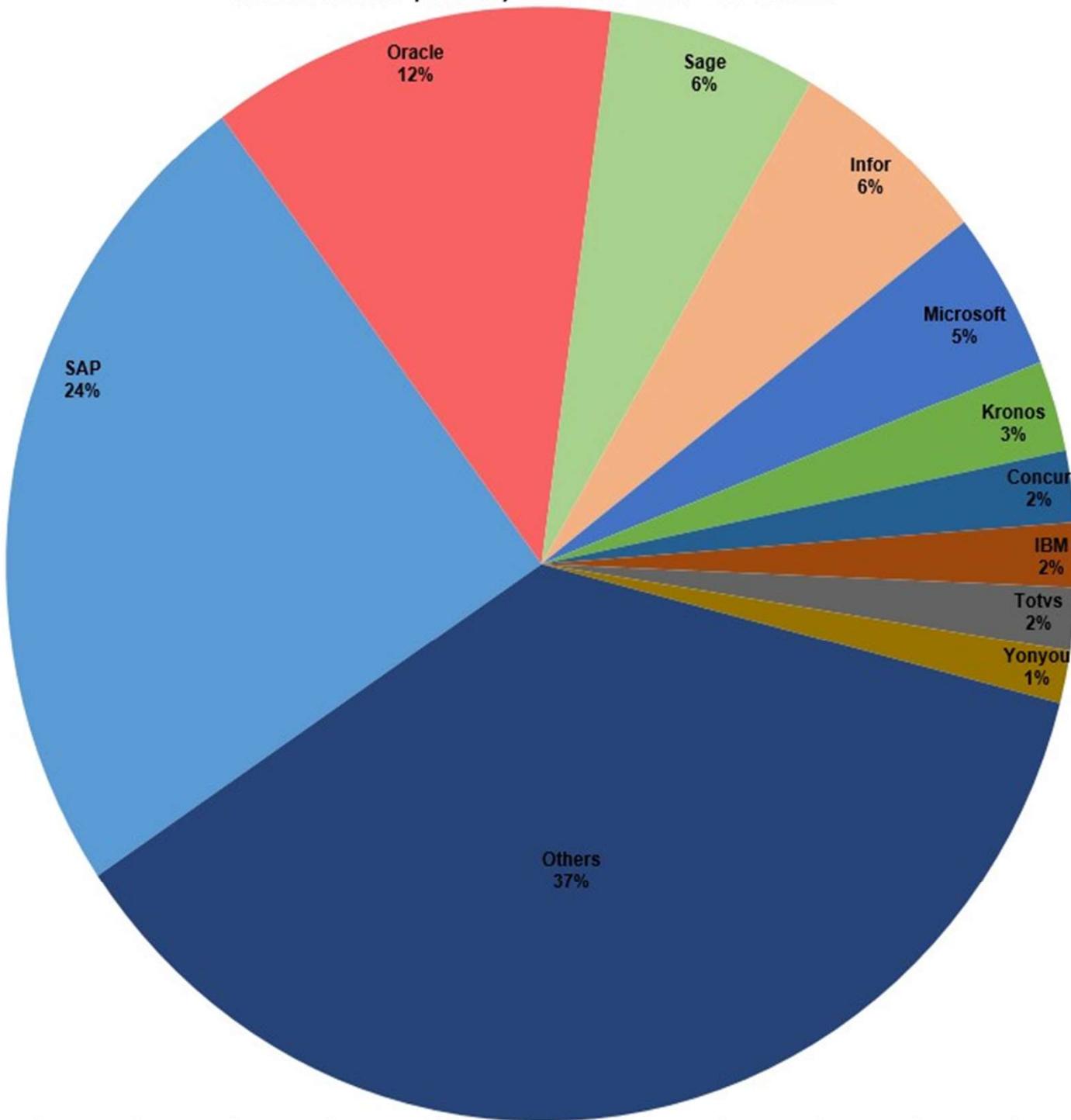
# Worldwide ERP Software Market Share, 2012

Market Size: \$24.5B; 2.2% Growth Over 2011



# Worldwide ERP Software Market Share, 2013

Market Size: \$25.4B, 3.8% Growth Over 2012



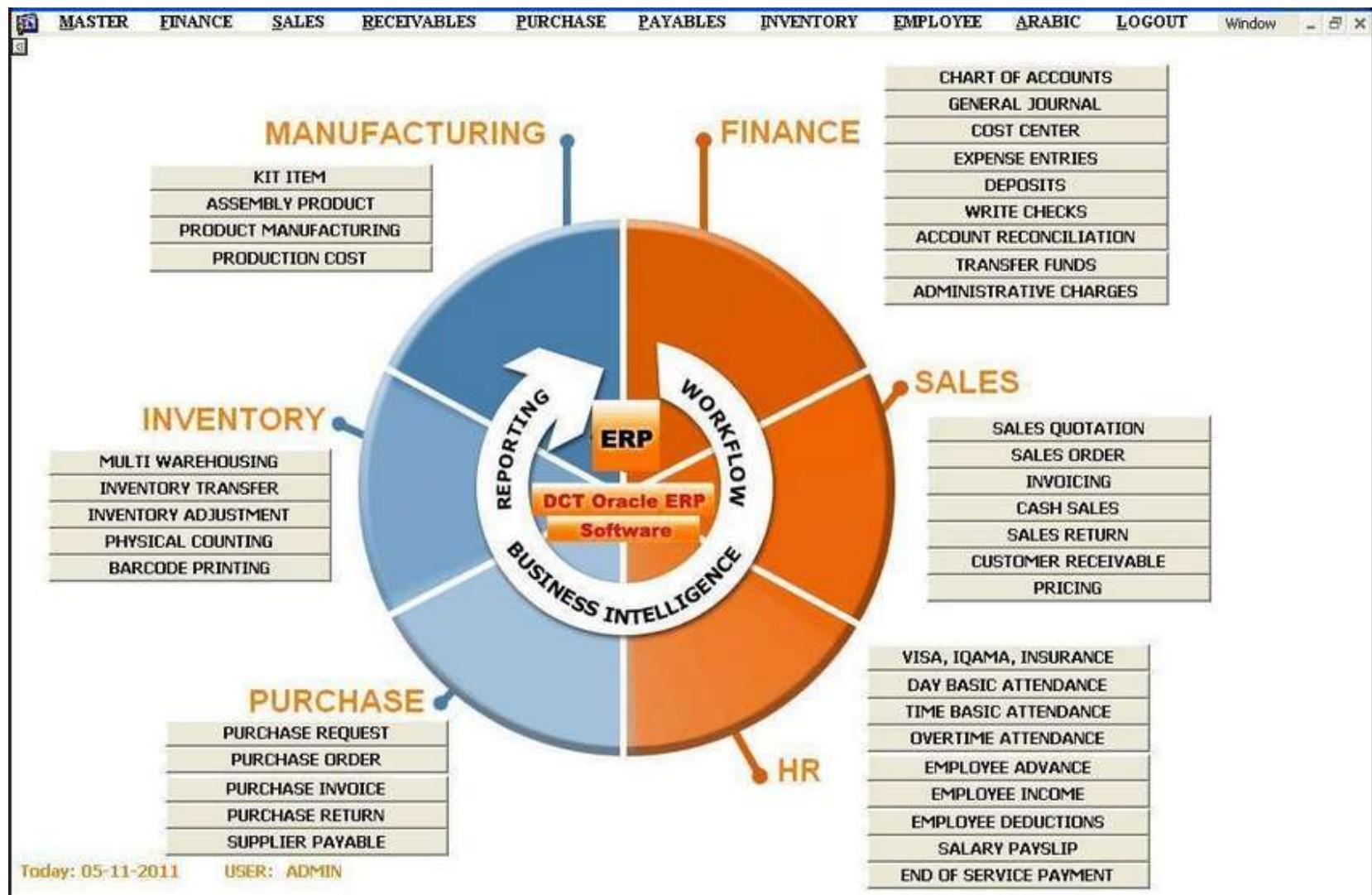
# Firms



# SAP

Self Services						
Analytics	Strategic Enterprise Management		Financial Analytics	Operations Analytics		Workforce Analytics
Financials	Corporate Governance		Financial Accounting	Management Accounting		Financial Supply Chain Management
Human Capital Management	Employee Relationship Management		Employee Lifecycle Management	Employee Transaction Management		Workforce Deployment
Operations: Value Generation	Purchasing	Inventory Management	Manufacturing	Distribution	Sales Order Management	Service Order Management
Operations: Support	Product Structure Management		Project Management	Quality Management		Asset Management
Corporate Services	Travel Management		Environment, Health & Safety	Incentive and Commission Management		Real Estate Management
Solution and Integration Platform	People Integration		Information Integration	Process Integration		Application Platform

# ORACLE



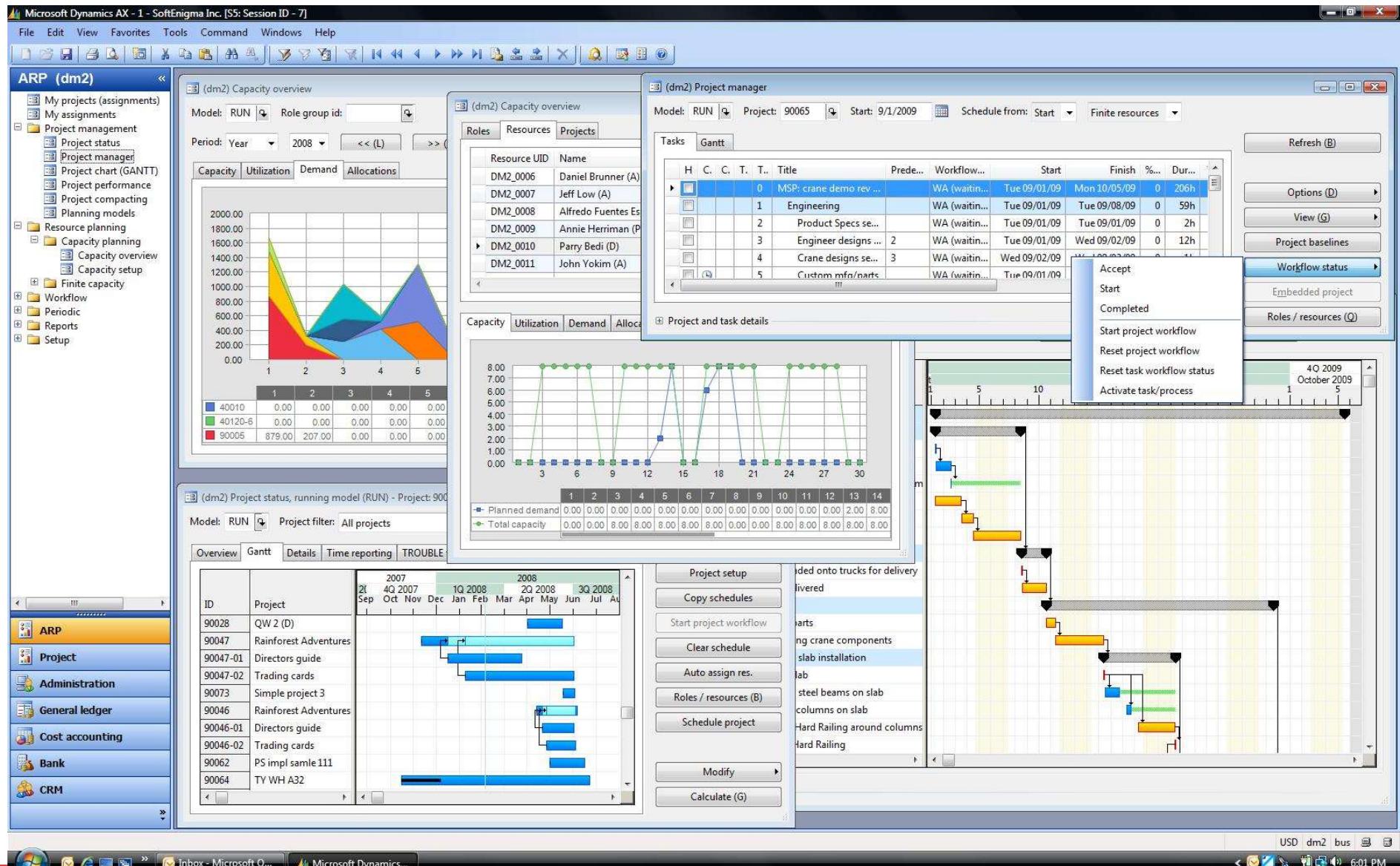
# SAGE

The screenshot displays the Sage ERP Accpac software interface within a Windows Internet Explorer browser window. The title bar reads "Sage ERP Accpac - Windows Internet Explorer". The address bar shows the URL <http://bcr512188/SageERPAccpac/portal60a/portal.html>. The top menu bar includes "Tasks", "Reports", and "Inquiry". The main navigation bar features "My Shortcuts" and links to "G/L Batch List", "G/L Journal Entry", "A/R Invoice Batch List", "A/R Invoice Entry", "A/R Receipt Entry", "A/P Invoice Batch List", and "A/P Invoice Entry". The central area is titled "Home" and contains several dashboard cards:

- Getting Started**: Includes links for "What's New in this Version?", "Customize Your Home Page", "Get Started with Snapshots", "Create a Query", "Visit the Sage ERP Accpac Community", "Search the Learning Center", "Browse Video Tutorials", "Browse Courses at Sage University", and "Tell Us How to Improve this Product".
- Aged Payables**: A chart titled "Aged As Of 09/13/2020 (By Due Date)" showing payables aging. The Y-axis ranges from -10,000 to 20,000. The X-axis categories are Current, 1-30, 31-60, 61-90, and Over 90. The total is 54,010.
- Balance Sheet**: A chart titled "As Of 09/30/2020" showing the balance sheet. It includes two pie charts: one for Assets (green) and one for Liabilities & Shareholders' Equity (green). A legend lists categories like Cash and Cash Equiv., Accounts Receivable, Inventory, Other Current Assets, Net Fixed Assets, Other Assets, Accounts Payable, Other Current Liabilit., Long Term Liabilities, Other Liabilities, Share Capital, Shareholders' Equity, and Net Loss. A link "View Balance Sheet" is present.
- Aged Receivables**: A chart titled "Aged As Of 09/13/2020 (By Due Date)" showing receivables aging. The Y-axis ranges from -10,000 to 20,000. The X-axis categories are Current, 1-30, 31-60, 61-90, and Over 90. The total is 28,825.
- Days Payables Outstanding**: A chart titled "As Of 09/13/2020" showing payables outstanding. The Y-axis ranges from 0 to 300. The chart shows a peak around 194 days. Text below indicates Annual Purchases: 100,168 and Ending A/P Balance: 53,146.
- Income Statement**: A chart titled "For 9 Periods Ending 09/30/2020" showing revenue. The Y-axis ranges from 0 to 300. The chart shows a fluctuating trend with a peak around 200.

At the bottom of the browser window, there are links for "Local intranet | Protected Mode: Off" and "100%".

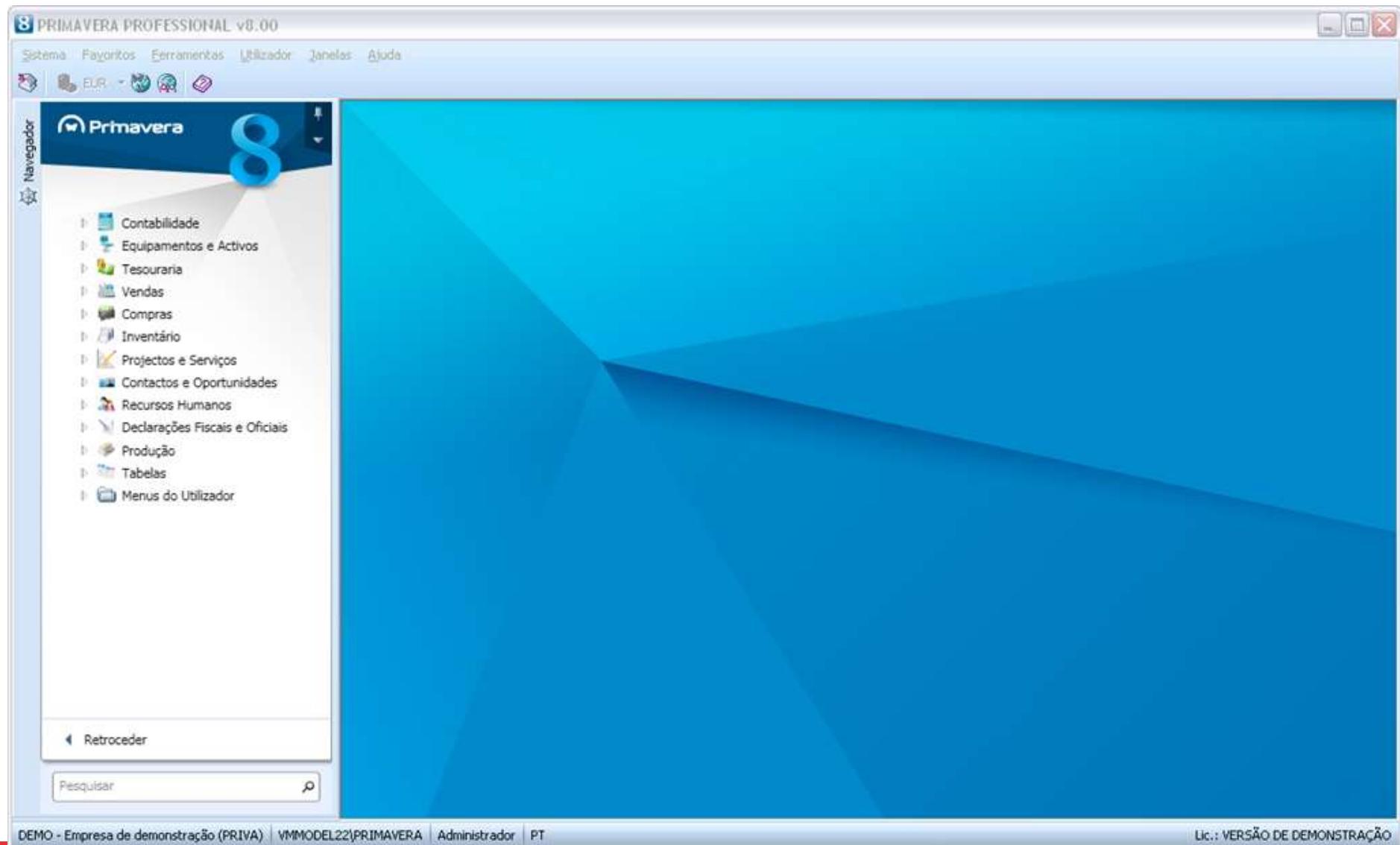
# Microsoft Dynamics



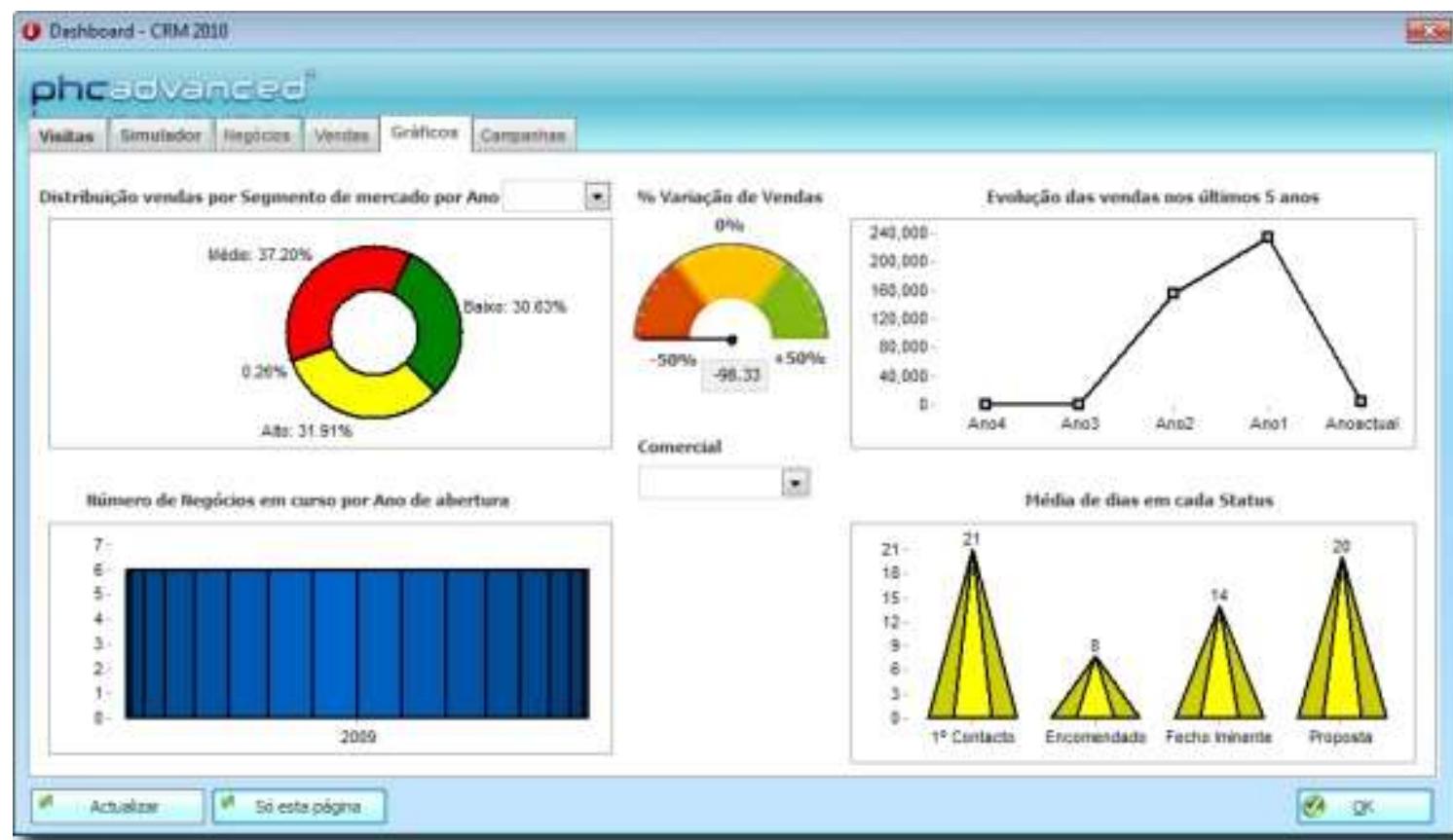
# National Market



# Primavera



# PHC



# Open Source

odoo

Tryton

ERP5

Dolibarr<sup>ERP/CRM</sup>

openbravo<sup>b</sup>

COMPIERE

ofbiz™ The Apache Open for Business Project



ADempiere



webERP

FrontAccounting  
ERP

Kwa  
Moja

# WEBERP

weberpdemo Demonstration user

Main Menu

- Sales
- Receivables
- Payables
- Purchases
- Inventory
- Manufacturing
- General Ledger
- Asset Manager
- Petty Cash
- Setup
- Utilities

 Transactions

- Enter An Order or Quotation
- Enter Counter Sales
- Print Picking Lists
- Outstanding Sales Orders/Quotations
- Special Order
- Recurring Order Template
- Process Recurring Orders

 Inquiries and Reports

- Order Inquiry
- Print Price Lists
- Order Status Report
- Orders Invoiced Reports
- Daily Sales Inquiry
- Sales By Sales Type Inquiry
- Sales By Category Inquiry
- Top Sellers Inquiry
- Order Delivery Differences Report
- Delivery In Full On Time (DIFOT) Report
- Sales Order Detail Or Summary Inquiries
- Top Sales Items Report
- Worst Sales Items Report
- Sales With Low Gross Profit Report

Standard Reports and Forms

There are no reports to show!

Custom Reports

There are no reports to show!

Main Menu Customers Items Suppliers Manual Logout

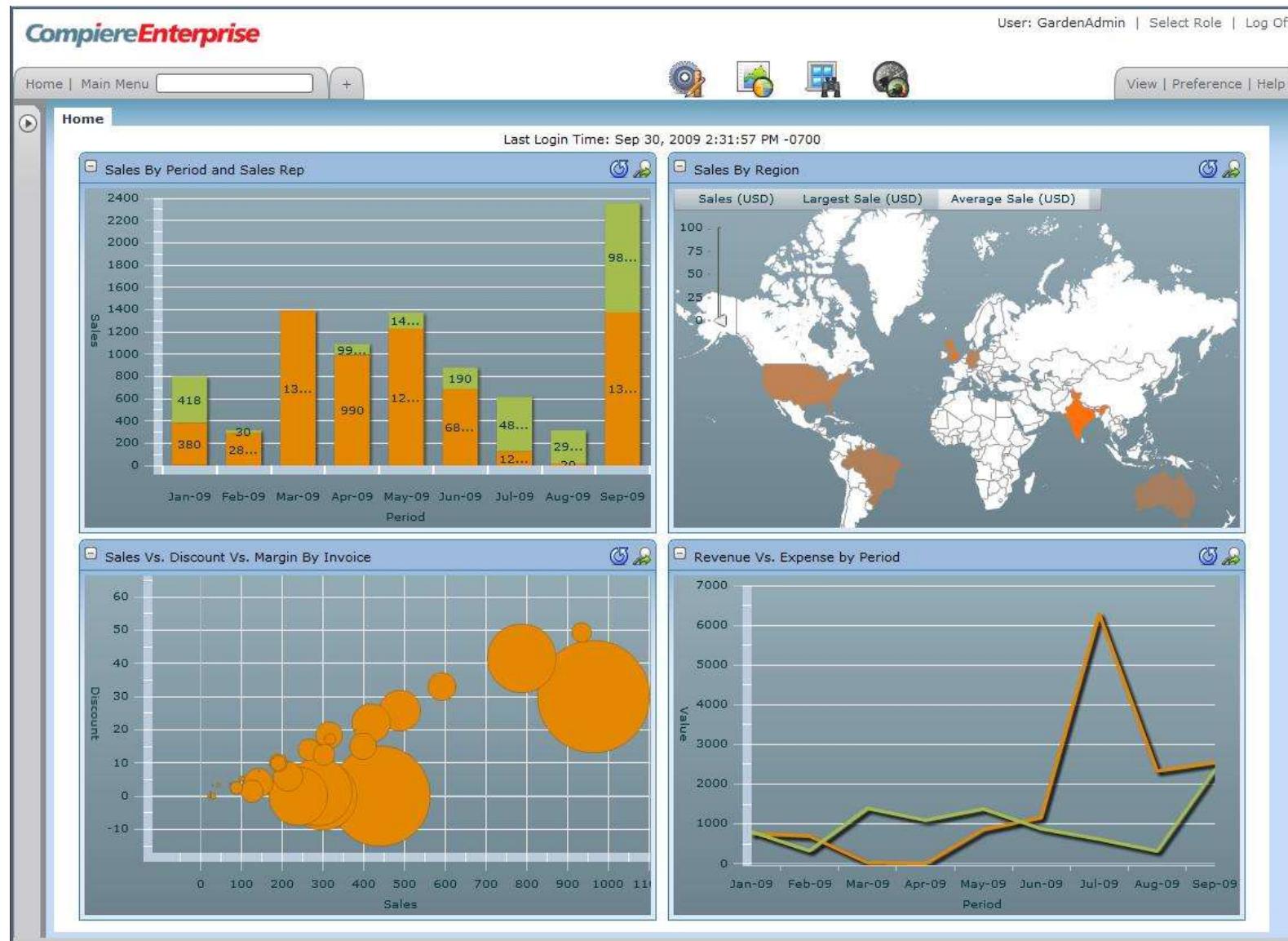
 webERP version 4.09 Copyright © 2004 - 2012 [weberp.org](http://weberp.org)

Saturday 6 October 19:11

# OpenBravo

The screenshot shows the OpenBravo Sales Dimensional Report interface. At the top, there's a navigation bar with links to Sales Management, Analysis Tools, Sales Dimensional Report, and another instance of Sales Dimensional Report. On the left, a vertical menu bar lists various modules: General Setup, Master Data Management (Business Partner, Product, Send Mail Text, Business Partner Setup, Product Setup, Pricing, Import Data), Procurement Management, Warehouse Management, Production Management, Material Requirement Planning (MRP), Sales Management (Transactions, Analysis Tools, Sales Dimensional Report, Shipments Dimensional Report, Discount Invoice Report, Sales Order Returns Dimensional Report, Sales Order Report, Invoiced Sales Order Report, Orders Awaiting Invoice Report, Delivered Sales Order Report, Shipment Report, Invoice Detail, Invoice Customer Report, Invoice (customer) Dimensional Report, Sales Report by Partner and Product, Setup, Project & Service Management, Financial Management, OpenBravo ERP, and Information). The main area is titled "Sales Dimensional Report". It contains several filter sections: "Primary Filters" with From Date (31), To Date (31), Comparative Report (unchecked), and Amount Greater Than (highlighted in red with an error message: "\* This value is required."); "Secondary Filters" for Organization, Business Partner Group, Business Partner, Commercial Document, Warehouse, Product Group, Product, and Commercial File; "Dimensions" for Business Partner Group, Business Partner, Product Group, Product, and Documentno; "Sort" options for Standard (selected), By Ascending Amount, and By Descending Amount; and "View Results" buttons for HTML Format and PDF Format.

# Compiere



# FrontAccounting

The screenshot shows the 'Setup' tab selected in the top navigation bar of the FrontAccounting application. The main content area is divided into several sections:

- Company Setup**: Contains links for Company Setup, User Accounts Setup, Access Setup, Display Setup, and Forms Setup. A secondary column contains links for Taxes, Tax Groups, Item Tax Types, System and General GL Setup, Fiscal Years, and Print Profiles.
- Miscellaneous**: Contains links for Payment Terms, Shipping Company, Points of Sale, Printers, and Contact Categories.
- Maintenance**: Contains links for Void a Transaction, View or Print Transactions, Attach Documents, System Diagnostics, Backup and Restore, Create/Update Companies, Install/Update Languages, Install/Activate Extensions, Install/Activate Themes, Install/Activate Chart of Accounts, and Software Upgrade.

At the bottom left, the date and time are displayed as 06/10/2011 | 06:17 pm. At the top right, there are links for Preferences, Change password, and Logout.

# ADempiere

The screenshot shows the ADempiere web-based user interface. The title bar reads "ADempiere" and the address bar shows "http://www.testadempiere.com/webui/". The top menu includes "Preference", "System Administrator", and "Log Out". The main window has tabs for "Table and Column" and "Table Translation". The "Table and Column" tab is active, displaying configuration for the "AD\_AccessLog" table. The table details include:

- Client:** System
- Organization:** \*
- DB Table Name:** AD\_AccessLog
- Name:** Access Log
- Description:** Log of Access to the System
- Comment/Help:** (empty)
- Active:**
- Data Access Level:** System+Client
- Window:** Access Audit
- PO Window:** (empty)
- Maintain Change Log:**
- Records deleteable:**
- High Volume:**
- Entity Type:** Dictionary
- Create Columns from DB:** (button)

Below the table configuration is a "Column" section with a table:

Client	Organization	Table	DB Column Name	Column SQL
System	*	AD_AccessLog_AccesLog	AD_Column_ID	
System	*	AD_AccessLog_AccesLog	AD_Client_ID	
System	*	AD_AccessLog_AccesLog	AD_Column_ID	
System	*	AD_AccessLog_AccesLog	AD_Org_ID	
System	*	AD_AccessLog_AccesLog	AD_Table_ID	
System	*	AD_AccessLog_AccesLog	Created	

At the bottom, there are buttons for "Navigate or Update record" and "Create New Record". The status bar shows "Adempiere - Google Chrome" and the date/time "1/8/01 08:32".

# ERPNext



# Invoice software certification (Portugal)

- Law:

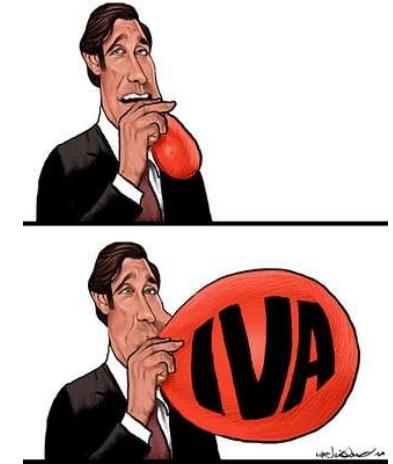
- Portaria n.º 363/2010, de 23 de Junho
- Portaria n.º 22-A/2012, de 24 de janeiro
- Portaria n.º 340/2013, de 22 de novembro
- Especificação dos requisitos técnicos – Despacho n.º 8632/2014 de 03 de julho, do Diretor-Geral da AT
- [http://info.portaldasfinancas.gov.pt/pt/apoio\\_contribuinte/CertificacaoSoftware.htm](http://info.portaldasfinancas.gov.pt/pt/apoio_contribuinte/CertificacaoSoftware.htm)

- List of certified software

- <https://www.portaldasfinancas.gov.pt/pt/TC/Out/consultaProgCertificadosM24.action?&pagina=22>



# Invoice



- *Invoice*
- Legal definition(**código art. 36º CIVA**)
  - [http://info.portaldasfinancas.gov.pt/pt/informacao\\_fiscal/codigos\\_tributarios/civa\\_rep/iva36.htm](http://info.portaldasfinancas.gov.pt/pt/informacao_fiscal/codigos_tributarios/civa_rep/iva36.htm)
- Issueing of copy of invoice till 5 days after transaction
- Data and numbers sequencial order
- Name of company, Address and Tax Number
- Quantities and Item names
- Price without taxes and tax rate applied
- Date where itens were supplied to client

# e-fatura



- <https://faturas.portaldasfinancas.gov.pt/>



# Electronic Incoice

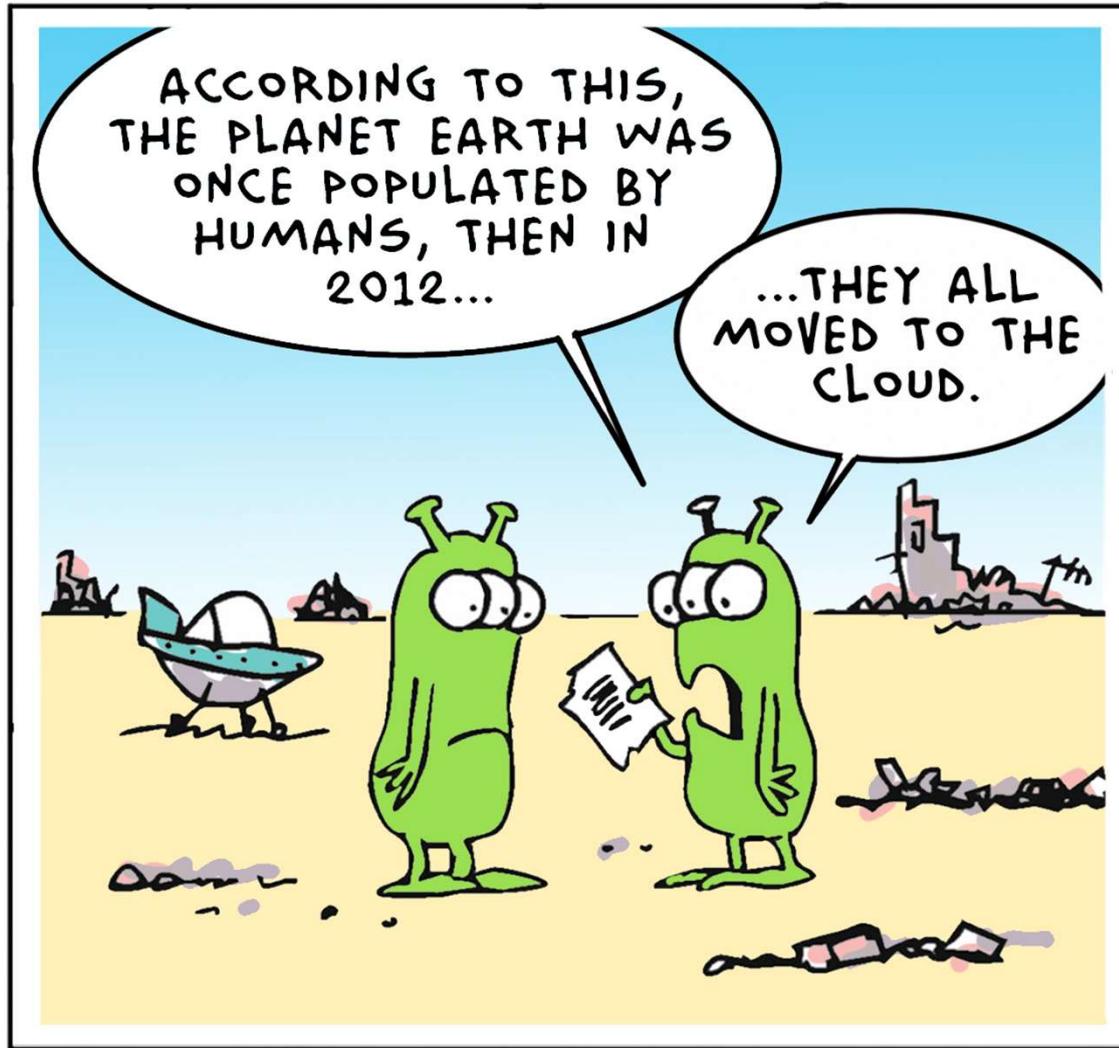


Electronic Invoice = *Fatura Electronica*

*E-Fatura* != *Fatura Electronica*

# Integrating eGov and eBanking





# Sites

- Associação de Empresas de Software de Open Source de Portugal (<http://www.esop.pt/>)
- Associação Portuguesa de Software (<http://www.assoft.org/>)
- Dynamics (<http://www.microsoft.com/en-us/dynamics/>)
- Odoo (<https://www.odoo.com/>)
- Oracle  
(<https://www.oracle.com/applications/enterprise-resource-planning/>)
- PHC (<http://www.phc.pt/>)
- PrimaveraBSS (<http://www.primaverabss.com>)
- Sage (<http://www.sage.com/>)
- SAP (<http://www.sap.com>)
- Tryton (<http://www.tryton.org/>)

# Some References

- Costa, C.J., Aparicio, M. and Raposo, J., 2020. Determinants of the management learning performance in ERP context. *Heliyon*, 6(4), p.e03689.
- Carlos J. Costa, Edgar Ferreira, Fernando Bento, and Manuela Aparicio. 2016. Enterprise Resource Planning Adoption and Satisfaction Determinants," *Comput. Hum. Behav.*, vol. 63, no. C, pp. 659–671, Oct.
- Carlos J. Costa. 2010. Testing usability of ERP open source systems. In Proceedings of the Workshop on Open Source and Design of Communication (OSDOC '10). ACM, New York, NY, USA, 25-30. DOI=10.1145/1936755.1936763 <http://doi.acm.org/10.1145/1936755.1936763>
- Mario Batista, Carlos J. Costa, and Manuela Aparicio. 2013. ERP OS localization framework. In Proceedings of the Workshop on Open Source and Design of Communication (OSDOC '13). ACM, New York, NY, USA, 1-8. DOI=10.1145/2503848.2503849  
<http://doi.acm.org/10.1145/2503848.2503849>
- Ana Isabel Mendes Duarte and Carlos J. Costa. 2012. Information systems: life cycle and success. In Proceedings of the Workshop on Information Systems and Design of Communication (ISDOC '12). ACM, New York, NY, USA, 25-30. DOI=10.1145/2311917.2311923  
<http://doi.acm.org/10.1145/2311917.2311923>
- Carlos J. Costa and Manuela Aparicio. 2011. ERP and assistance systems. In Proceedings of the 11th WSEAS international conference on Applied informatics and communications and Proceedings of the international conference on Computational engineering in systems applications (AIASABEBI'11), Myriam Lazard, Andris Buikis, S. Yuriy Shmaliy, Roberto Revetria, and Nikos Mastorakis (Eds.). World Scientific and Engineering Academy and Society (WSEAS), Stevens Point, Wisconsin, USA, 216-221.
- Carlos J. Costa. 2010. Supporting ERP open source customization with UML. In Proceedings of the Workshop on Open Source and Design of Communication (OSDOC '10). ACM, New York, NY, USA, 31-34. DOI=10.1145/1936755.1936764 <http://doi.acm.org/10.1145/1936755.1936764>
- Nuno G. Lopes and Carlos J. Costa. 2008. ERP localization: exploratory study in translation: European and Brazilian Portuguese. In Proceedings of the 26th annual ACM international conference on Design of communication (SIGDOC '08). ACM, New York, NY, USA, 93-98.  
DOI=10.1145/1456536.1456555 <http://doi.acm.org/10.1145/1456536.1456555>