

lecture 9: competition and antitrust: market structure (contd.)

the story so far

Regulation of a natural monopoly:

- Definitions
- (Ideal) Pricing solutions
- Regulation in practice
- Regulation under asymmetric information

Competition and antitrust

- Collusion
- Market structure: concentration, scale economies, barriers to entry, potential competition
- Horizontal mergers

to come

Competition and antitrust

- Horizontal agreements (other than horizontal mergers): joint-ventures, cross-licensing, patent pooling
- Vertical mergers

References

- VHV, ch. 7, 8
- MM, ch. 5, 6

Other horizontal agreements

Joint-ventures (JVs)

- Horizontal agreement (non-collusive) creating a new entity to carry out some activity instead of the partners (btw cartel and merger)
- Exs: research JVs, production JVs, marketing JVs, ...
- Economic analysis similar to that of a merger
 - o Trade-off btw market power and efficiency

Research JVs

- R&D features spillovers: know-how flows from one firm to another through imitation and worker mobility; this reduces incentives to invest in R&D!
- R&D is non-rival: it can be used by other parties without having its value decreased (thus, diffusion avoids duplication of costs)
- R&D JVs may help to cope with these problems!
- But, spillovers should be important enough + such agreements should be limited in scope (not far into the product market) not to harm competition 6

Other forms of cooperation regarding technology

Cross-licensing

- Two firms allow each other to use technology protected by patents
 - Competition suffers when patents are substitutable and contact has per-unit royalties that reduce incentive to market aggressively
 - When patents are complementary, cross-licensing allows for technological advance

Patent pool

- A firm holds patent rights of two or more firms and licenses them to a third party as a package
 - If patents are essential, package is desirable
 - If complementary, pooling keeps royalties lower
 - Decrease transaction costs

Other forms of cooperation regarding technology

- Cooperative standard setting
 - Firms competing in the development of a new technology set common standards
 - Exs: compact discs, tv, web protocols, telephone,...
 - o Adv: consumers will all belong to same network (e.g., can exchange computer files,...), enjoy variety in indirect networks, safety (standard will not be abandoned later), fiercer (ex-post) competition
 - o But: no competition for the dominant standard (exante competition), so that there is no guarantee that the best will be chosen
 - o Thus, caution!

Mergers

- Vertical mergers: between firms with actual or potential buyer-seller relationships
- Conglomerate mergers (all the others):
 - Product extension merger: non-competing firms merge to use same marketing channels or production processes (ex: Pepsico and Pizza Hut)
 - Market extension merger: firms selling same product in different areas
 - Pure: no obvious relationship between firms

Conglomerate mergers

Potential benefits:

- conglomerate organizations are better than capital market in allocating investment funds: top management has better information than banks and stockholders
- managers are constantly under pressure to be efficient by the takeover of another firm

Anticompetitive effects:

- eliminating a potential competitor (ex: Procter & Gamble removed itself as a potential competitor by buying Clorox in 67 and a constraint on price in bleach market disappeared)
- reciprocal dealing: buying from a supplier only if the supplier buys from you
- predatory pricing: pricing below cost to drive out competitors

- Merger of firms with actual or potential buyer-seller relationship
- Coase: there are transaction costs in performing operations inside the firm and in the market, so that firms develop to minimize such costs
- Mergers not only impact costs, but also increase market power and influence price; welfare change is ex ante ambiguous!

benefits

- Lower costs through (efficiency gain!):
 - Technological economies: joint production may decrease costs because part of technological process is common (exintegration of ironmaking and steelmaking)
 - Decrease in transaction costs:
 - Coordination costs: in activities such as determining price and bringing sellers and buyers together
 - Motivation costs: cost in inducing people to behave in a manner necessary for trade; examples:
 - Costs may be due to asymmetric information a firm may not hire another to perform some service because of the inability to measure performance
 - In manufacturer-retailer relationship: a manufacturer may want the retailer to offer services (sales people explaining virtues); some retailers free-ride on the services of the others

benefits

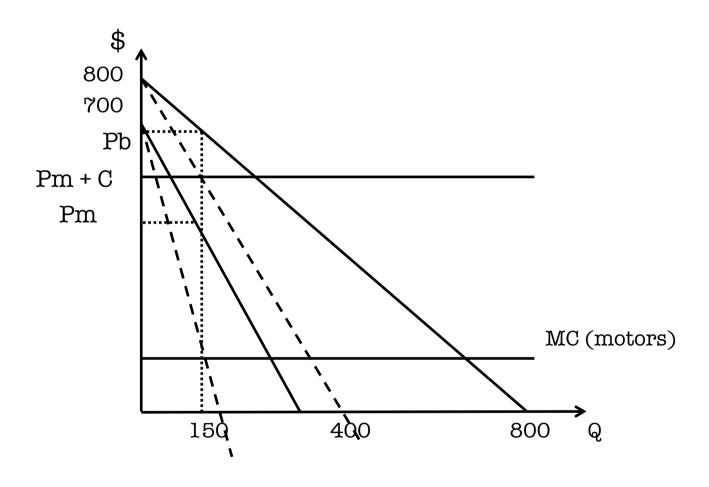
 Double marginalization: the price of the input is marked up twice when the supplier and the downstream firm have market power

benefits

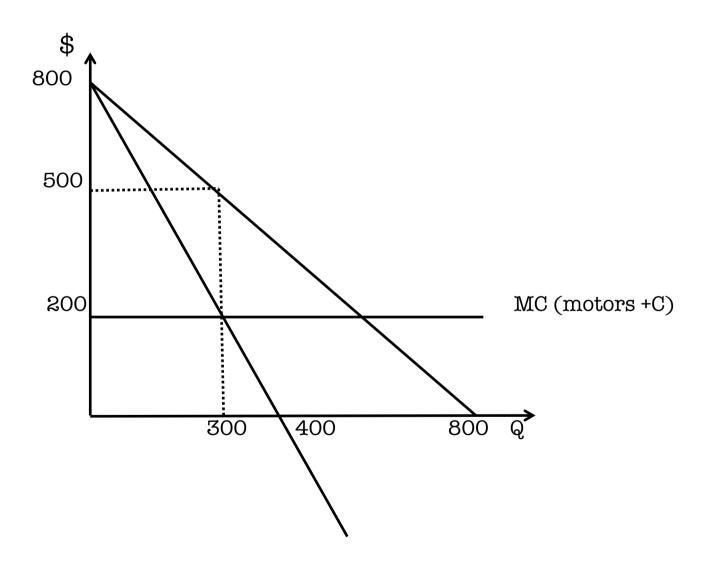
- Double marginalization: the price of the input is marked up twice when the supplier and the downstream firm have market power
- Example: boat monopolist buys motors from motor monopolist and produces boats at a constant conversion cost of C=100 per unit; the boat monopolist accepts price set by motor firm; MCm=100

Db = 800 - Pb implying Dm = 350 - Pm/2

double marginalization - example (before merger)



double marginalization - example (after merger)



benefits

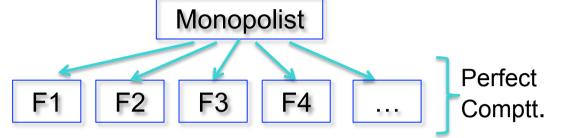
- Double marginalization: the price of the input is marked up twice when the supplier and the downstream firm have market power
- In the case of successive monopolies, a merger will increase both profit and welfare; in the more realistic case of successive oligopolies, double marginalization is also reduced
- Another efficiency gain: when the downstream firm uses multiple inputs and all but one is supplied competitively, an inefficient input mix is used; vertical integration can eliminate it!

anticompetitive effects

- The Chicago school showed in the 80s that market foreclosure does not happen; recently, GT identified situations in which foreclosure can have anticompetitive effects
- Ex: the acquisition of ready-mixed concrete firms by a cement supplier forecloses the market for cement to nonintegrated cement suppliers (some demand is taken out of the market)
- It is necessary for a vertical merger to have anticompetitive effects that there is market power in one or both markets

anticompetitive effects - monopolization

Extreme example:



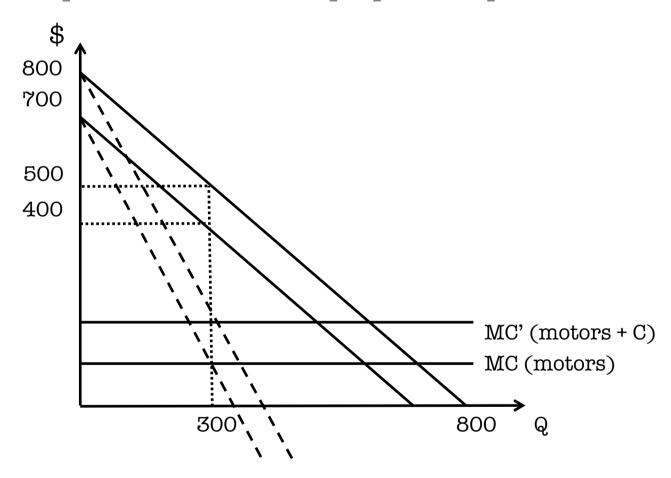
the upstream monopolist acquires one downstream firm (in a perfectly competitive industry) and does not provide input to competing firms, so that the downstream industry becomes a monopoly

Is this anticompetitive?

anticompetitive effect - monopolization

Not according to the Chicago school: the final product's price is unaffected in case of a fixed-proportions production technology (one unit of output requires a fixed proportion of various inputs)

vertical monopolization with fixed proportions production



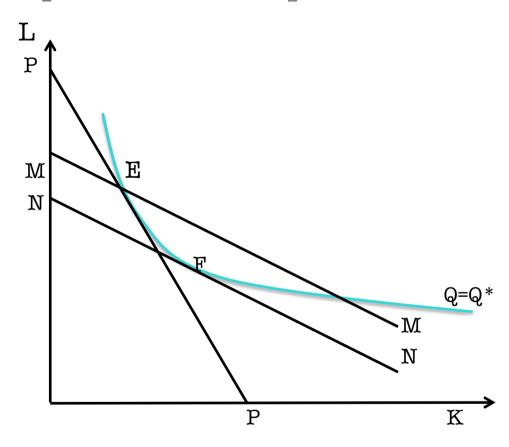
anticompetitive effects - monopolization

- Not according to the Chicago school: the final product's price is unaffected in case of a fixed-proportions production technology (one unit of output requires a fixed proportion of various inputs)
- Here, the monopolist gains nothing by monopolizing downstream (same profit)
- So, what's the motivation for a merger here?)

anticompetitive effects - monopolization

- Now assume variable proportions
- Example: capital (K) and labor (L) are needed to produce shoes; K is produced by a monopolist

variable proportions – example



anticompetitive effects - monopolization

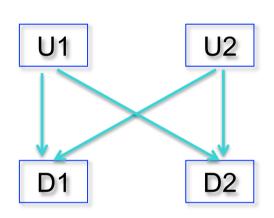
- Here, as the price of K is increased, the shoe industry substitutes K for L!!
- Slope of isocost NN = ratio of MCk to wage; so, F: least cost input mix
- Since Pk > MCk, actual pre-merger isocost is PP; so, E is chosen, resulting in loss of MN in units of L
- If the upstream firm monopolizes forward, the production of shoes shifts to F; so, cost saving = MN (merger is profitable)
- But the price can rise or fall due to monopoly pricing... there
 may be deadweight loss!

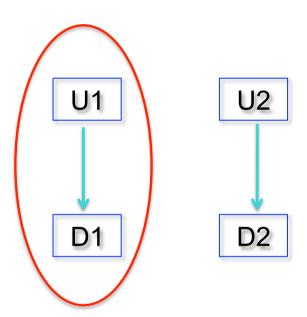
anticompetitive effects - oligopolies

- When both upstream and downstream markets are oligopolistic, vertical integration can be profitable and raise the final price by causing downstream competitors to have higher costs
- This is the effect "raising rivals' costs;" two types:
 - Input foreclosure: the upstream division of an integrated firm does not sell input to other firms, who have to face higher price/inferior quality suppliers
 - Costumer foreclosure: upstream suppliers are denied access to selling to the downstream division of an integrated firm; this can result in exit

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- Ui offer a homogeneous product and have marginal cost of production of 10; Ui price is wi, i=1,2
- Dⁱ offer differentiated products and require 1 unit of the upstream commodity to produce 1 unit of output; Dⁱ's cost is wi if it buys from Ui plus 15
- Let $D^1(p^1,p^2)=100-p^1+0.5p^2$ and $D^2(p^1,p^2)=100-p^2+0.5p^1$
- If downstream firms compete in prices, the NE prices are (wⁱ is price paid by Dⁱ) $P1 = 76.67 + 0.534w^{1} + 0.133w^{2}$ $P2 = 76.67 + 0.534w^{2} + 0.133w^{3}$

- In the absence of a merger, the upstream firms compete in prices; in NE, they charge w1=w2=10, so that P1=P2=83.34
- If U1 and D¹ merge, the lone supplier of D² is U2; what price will U2 set?
- The monopoly price of w2=72.45, so that D^2 ends up with a much higher MC
- Thus, both firms' prices will be higher; the merged firm profits are higher and social welfare is reduced

- But! There are assumptions:
 - Upstream firms produce homogeneous products
 - Compete in prices
 - If not, reducing double marginalization through a merger increases welfare
 - And U1 may prefer to actually supply D2...
 - U2 and D² may integrate themselves too