



LISBON
SCHOOL OF
ECONOMICS &
MANAGEMENT
UNIVERSIDADE DE LISBOA

INFORMATION SYSTEMS

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Concepts

- **Data**

- All concrete elements used as a basis for measurement, calculation, discussion or decision.

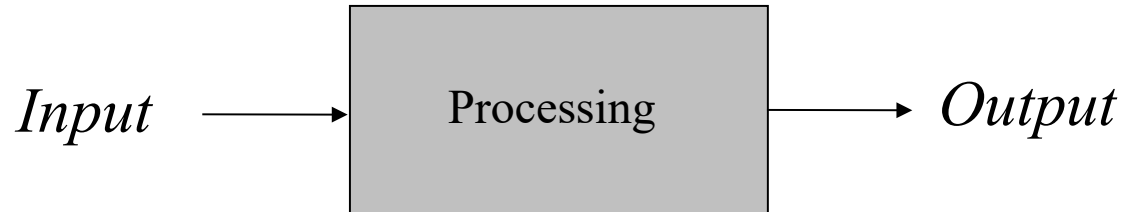
- **Information**

- Processed data
- Something that contributes to change of opinion about the state of the real world
- Something that contributes to reducing uncertainty of the state of a system
- Information = Data + Data Model

Concepts

- Knowledge
 - Information embedded in an agent (Human or program)
- System
 - Set of elements
 - Dynamically related
 - Forming an activity
 - To achieve a goal
 - Operating on data/energy/matter
 - To provide information/energy/matter

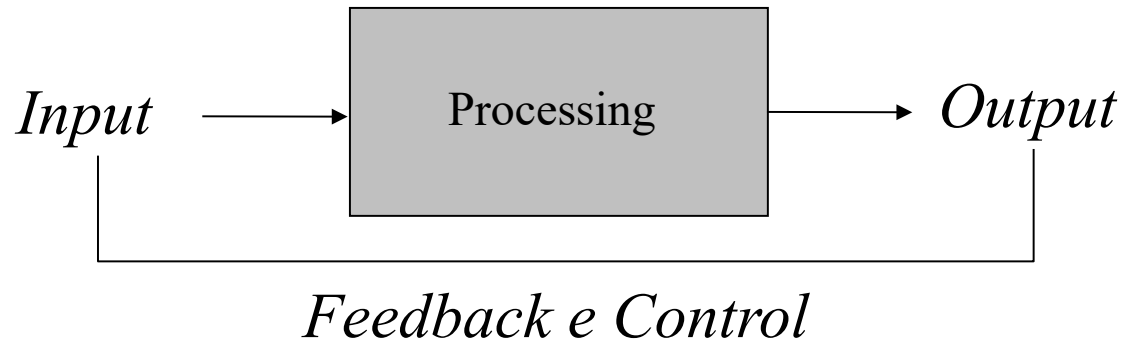
System



A system has the following basic components or functionalities:

- Input
- Processing
- Output

System



A cybernetic system also has the following components or functionalities:

- Feedback (Feedback)
- Control

System

- System hierarchy
- Symbolic system
- Socio-cultural system
- Man
- Animals
- Inferior organisms - e.g. plants
- Open systems - e.g. cell
- Simple cyber systems - e.g. thermostat
- Simple dynamic systems (clockworks) - e.g. watchmaking, levers, pulleys
- Static systems (frameworks) - e.g. solar system

System

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Open Systems

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Closed Systems

Information Systems

Field of knowledge

- It concerns the purposes, design, use and impacts of information systems in the organization.
- Inter-disciplinary field
- computer science (from a technical perspective) to management (from an organizational perspective)
- It involves aspects of economics, psychology and sociology, statistics and operational research.

Information Systems

Set of interrelated components that collect, process, store, and distribute information to users in an organization

Information Systems

Computerized Information Systems vs. Non-Computerised Information Systems

The set of software systems that generate the information

Information Systems

It is the set of programs that manage information.
Information Technologies

Types of Systems

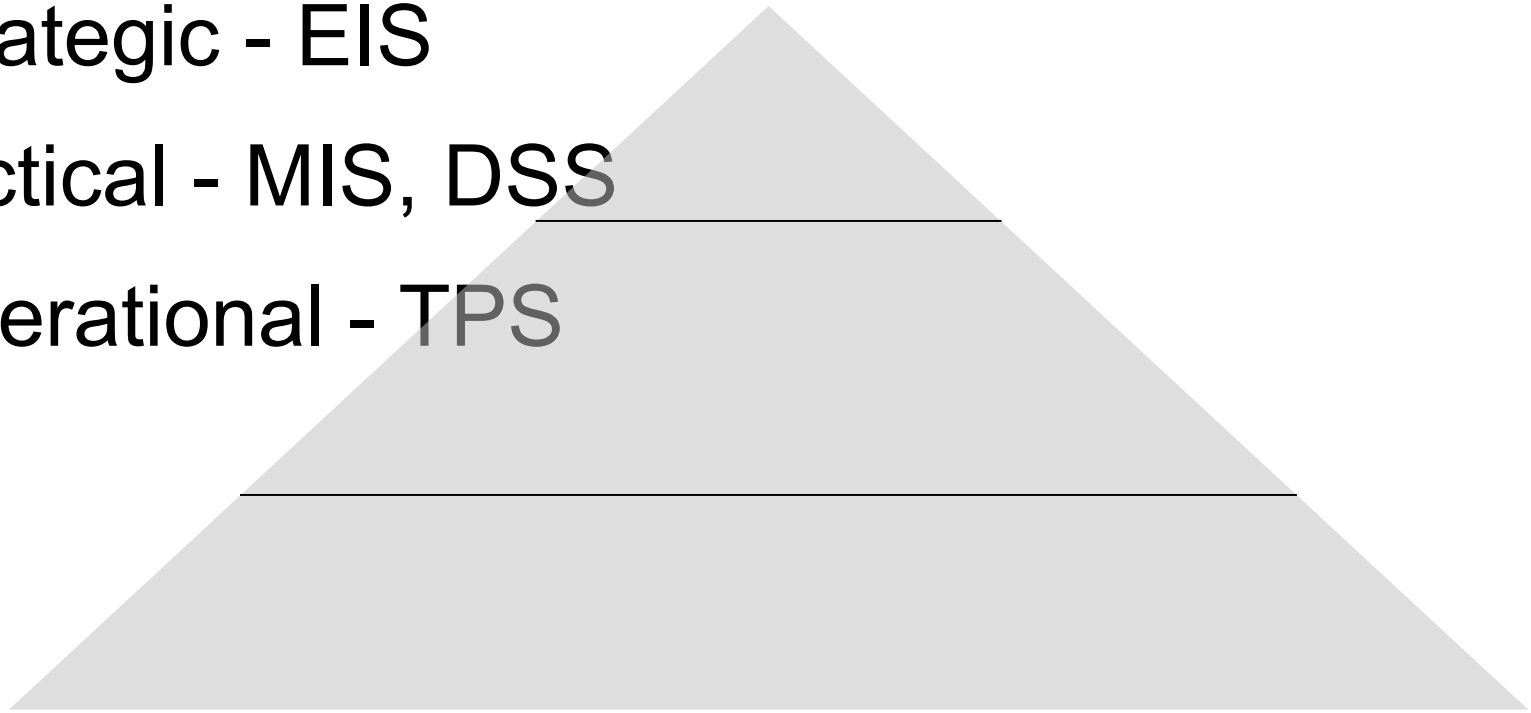
- TPS (Transaction Processing systems)
 - Billing, processing salaries, ...
- MIS (Management Information Systems)
 - Information Systems for Management
 - Standardized reporting systems
- Decision Support Systems (DSS)
 - Non-standard reporting systems
- EIS (Executive Information Systems)

Information Systems and Organizational Decision Levels

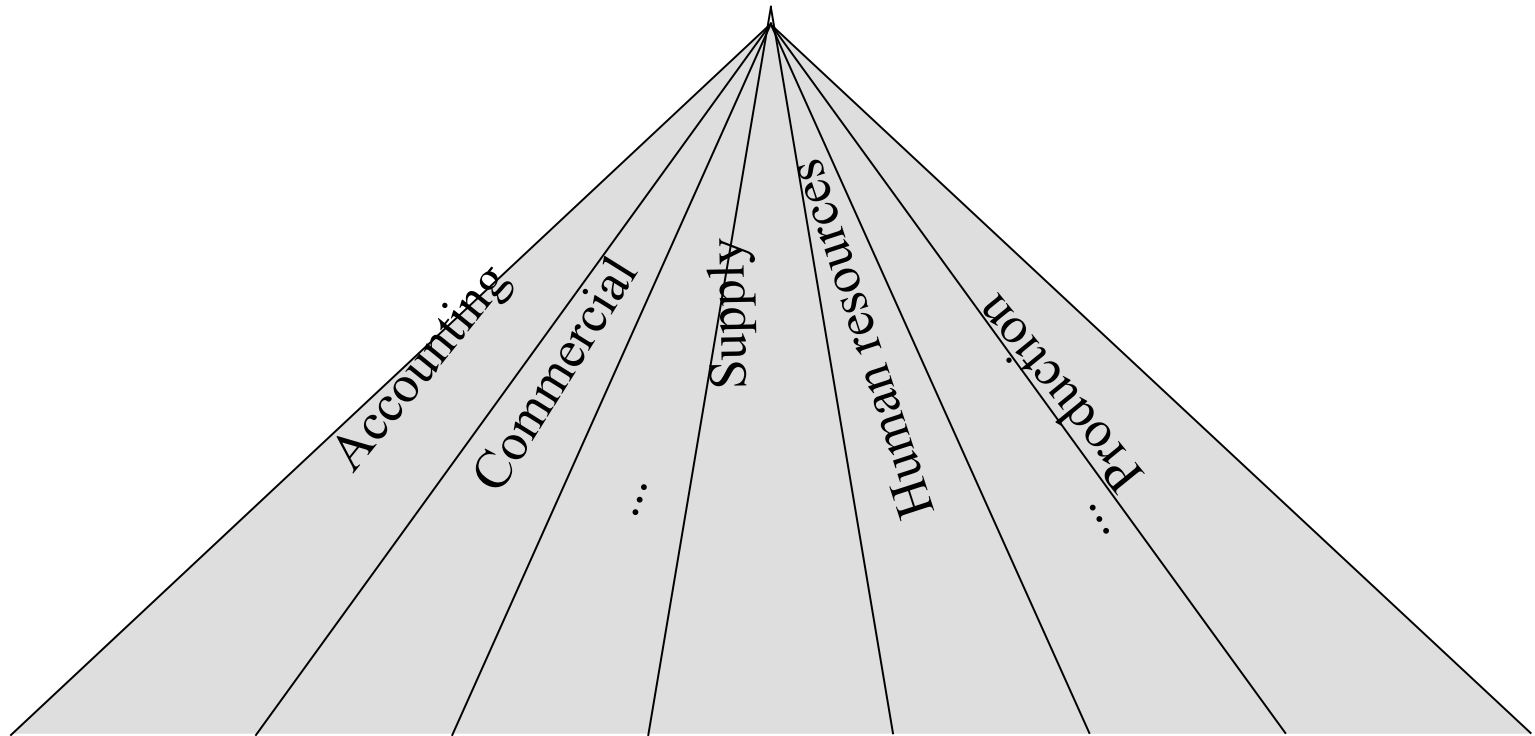
Strategic - EIS

Tactical - MIS, DSS

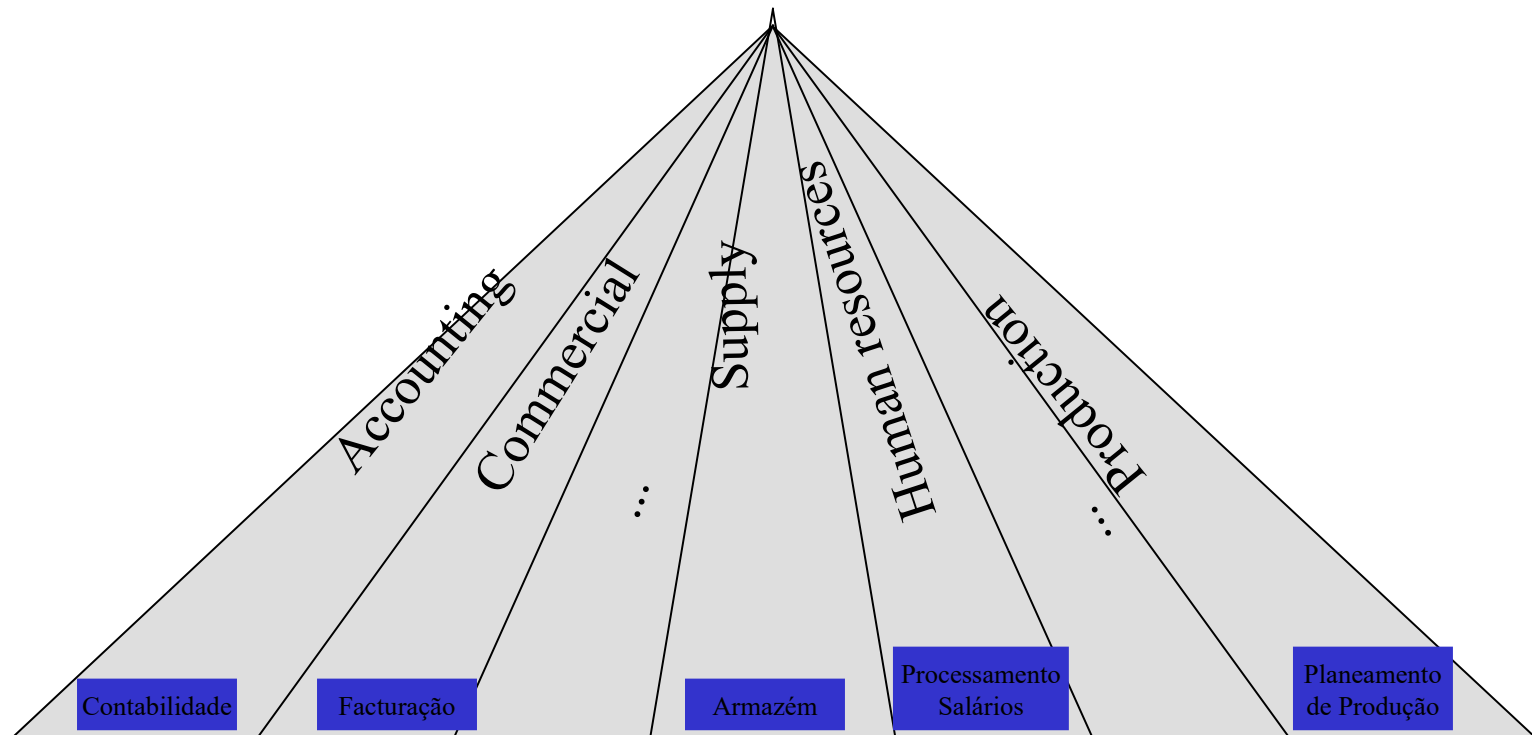
Operational - TPS



Information Systems and Functional Areas

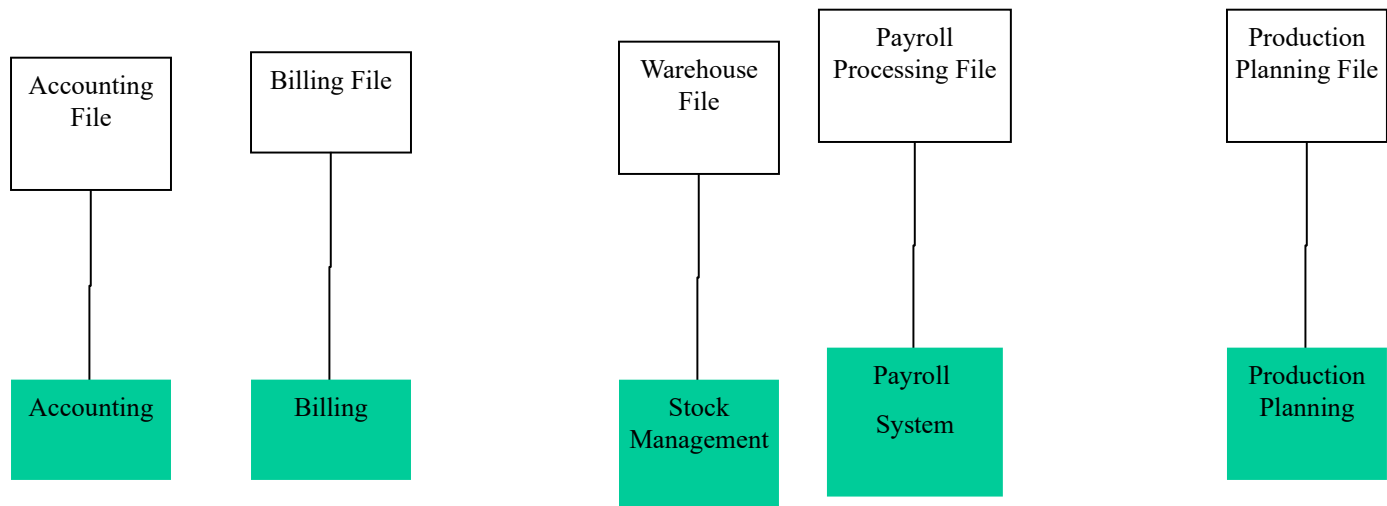


Information Systems and Functional Areas



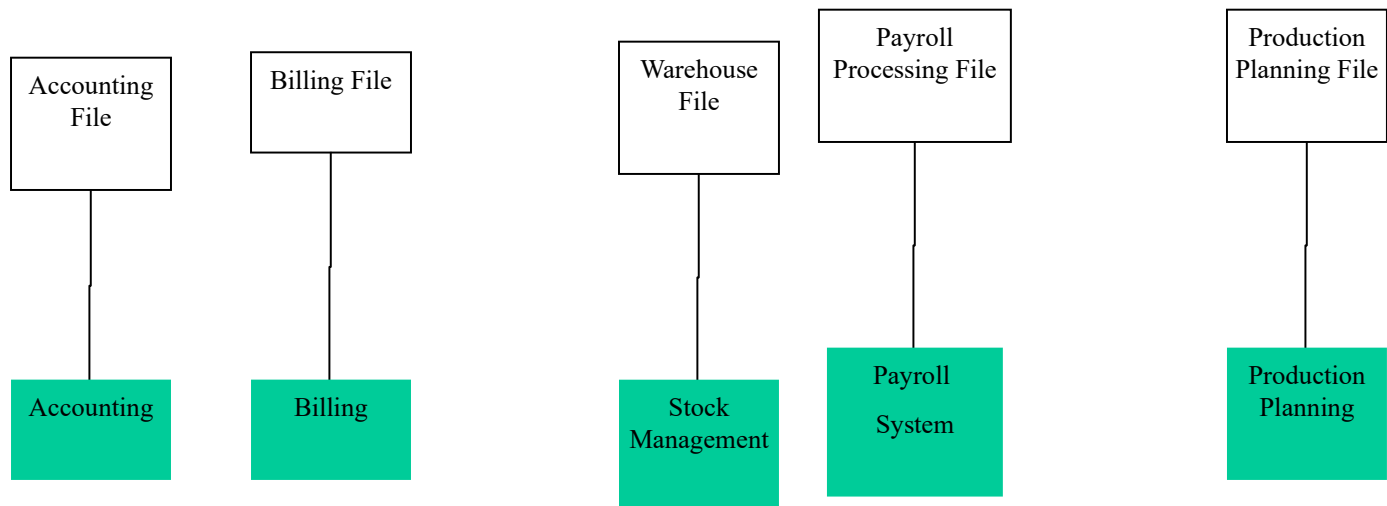
Information Systems and Functional Areas

Portfolio of independent SW applications



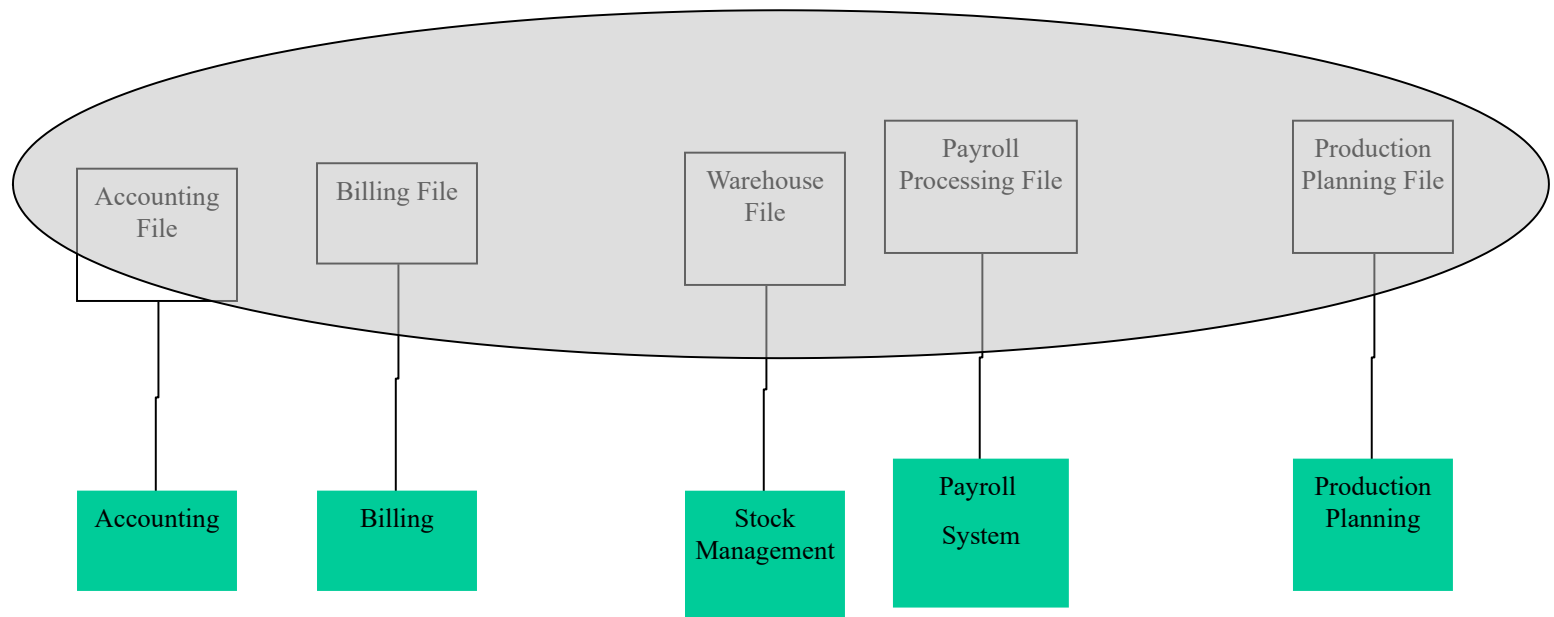
Information Systems and Functional Areas

Portfolio of linked SW applications



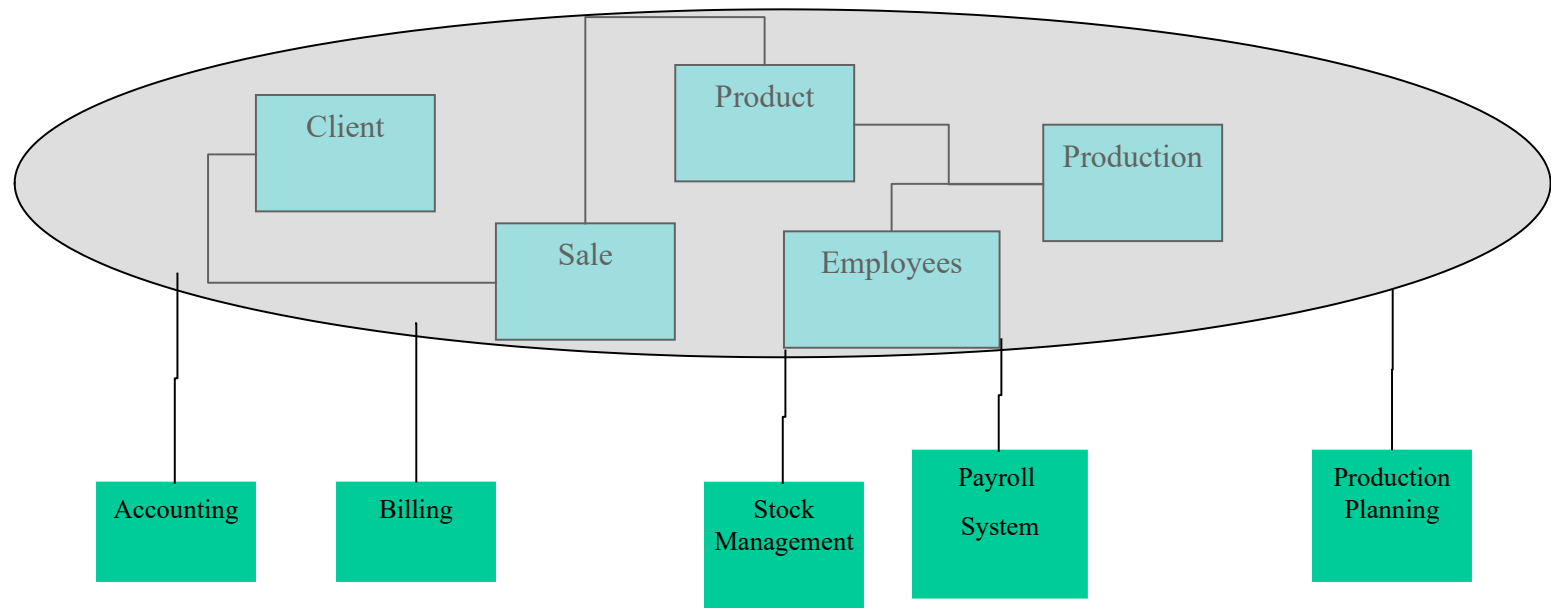
Information Systems and Functional Areas

Portfolio of linked SW applications



Information Systems and Functional Areas

Data as core



Information Systems and Databases

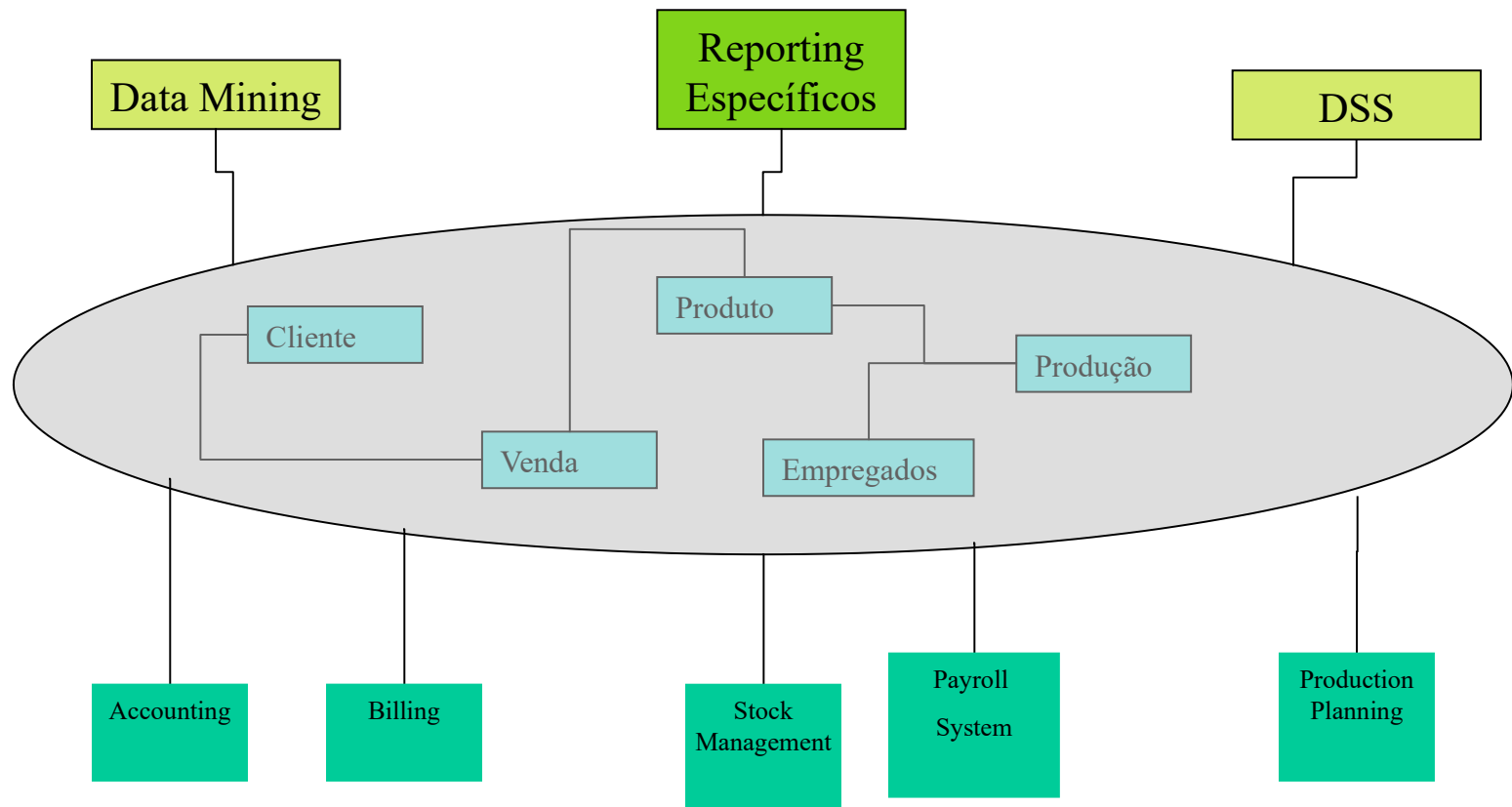
Database?

Organized set of data (according to a data model) existing in a computer system

Available to all users or processing in the organization.

Access and updating is done through specific software (DBMS).

Information Systems and Databases

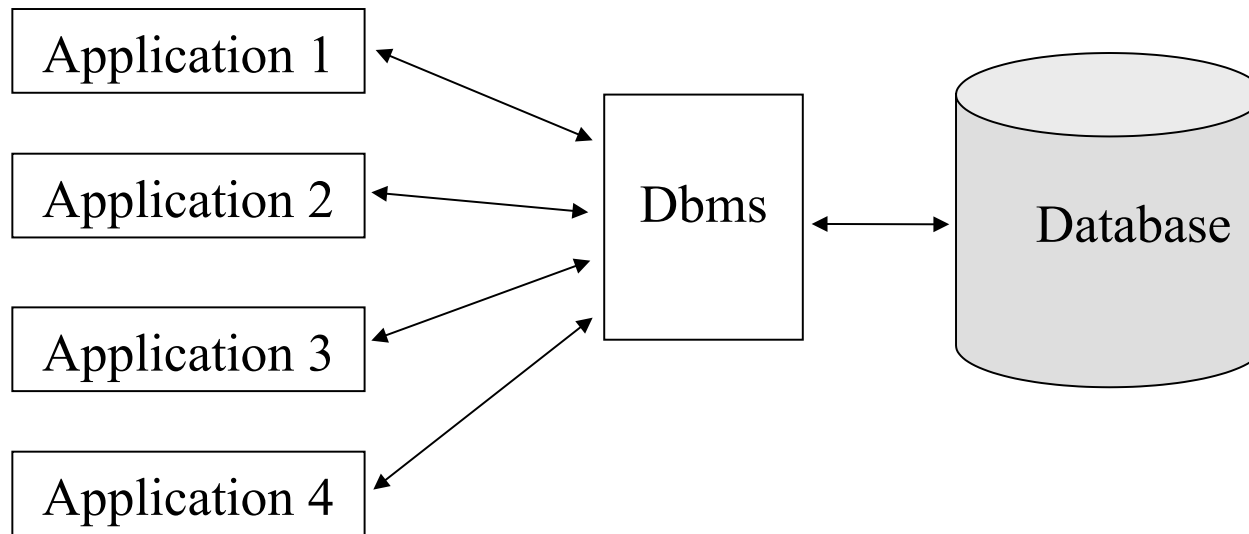


DBMS

Database Management System (DBMS):

- Software used to manage Databases
- Create database;
- Modify Database;
- Delete databases
- Enter data into the Database
- Delete data from the database

DBMS and Applications



DBMS as interface between applications and databases

DBMS

- Functional requirements
- Security
- Integrity (only includes valid data regarding reality)
- Control of Concurrency
- Locking
- Labelling
- Optimistic
- Failure Recovery and Tolerance
- Backup
- Transaction logging

DBMS and IS

An Information System (IS) is a computer-supported system that provides information to users of an organization. Includes:

Software (applications)

DBMS

Databases

Development of Information Systems

- Data planning
- Requirements specification
- Conceptual Design
- Logical Design
- Physical Design and Implementation

Management of Organizational Information Systems

Lifecycle of organizational information systems:

Proposal - revolutionary

Running - conqueror

System maturity - wise

System decline - liquidator

IS Development

Development Life Cycle - set of phases through which the development of a system passes.

According to a traditional approach (Waterfall or Waterfall) involves several phases (Enger, 1981):

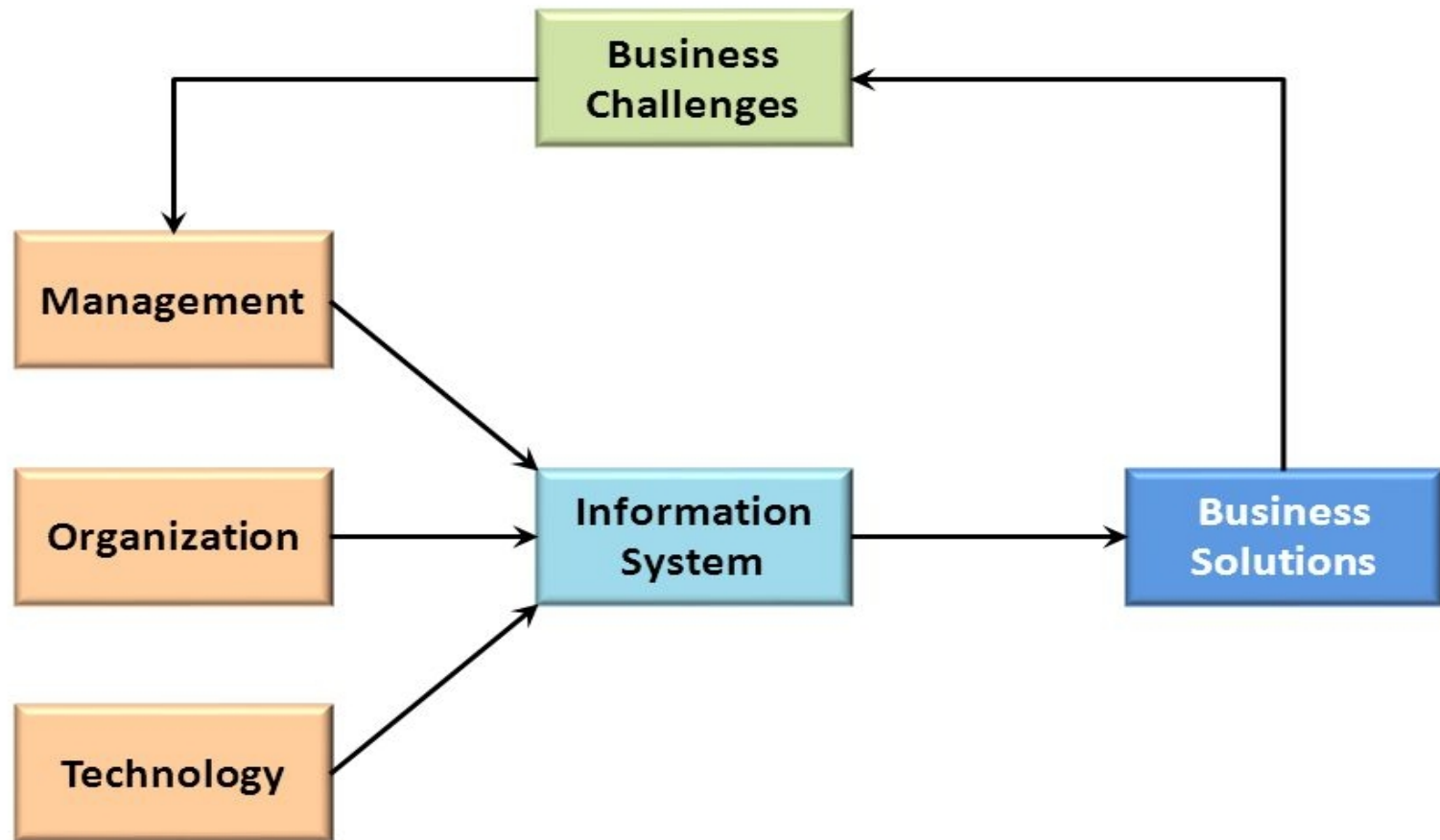
- Requirements analysis;
- Logical Design;
- Physical Drawing;
- Design of programs;
- Implementation of the System;
- Operating System.

IS Development

This process can be much more complex, involving:

- Design of prototypes;
- Agile
- Iterative development;
- Use of CASE (Computer Aided Software Engineering).
- User engagement
- Emphasis on maintenance

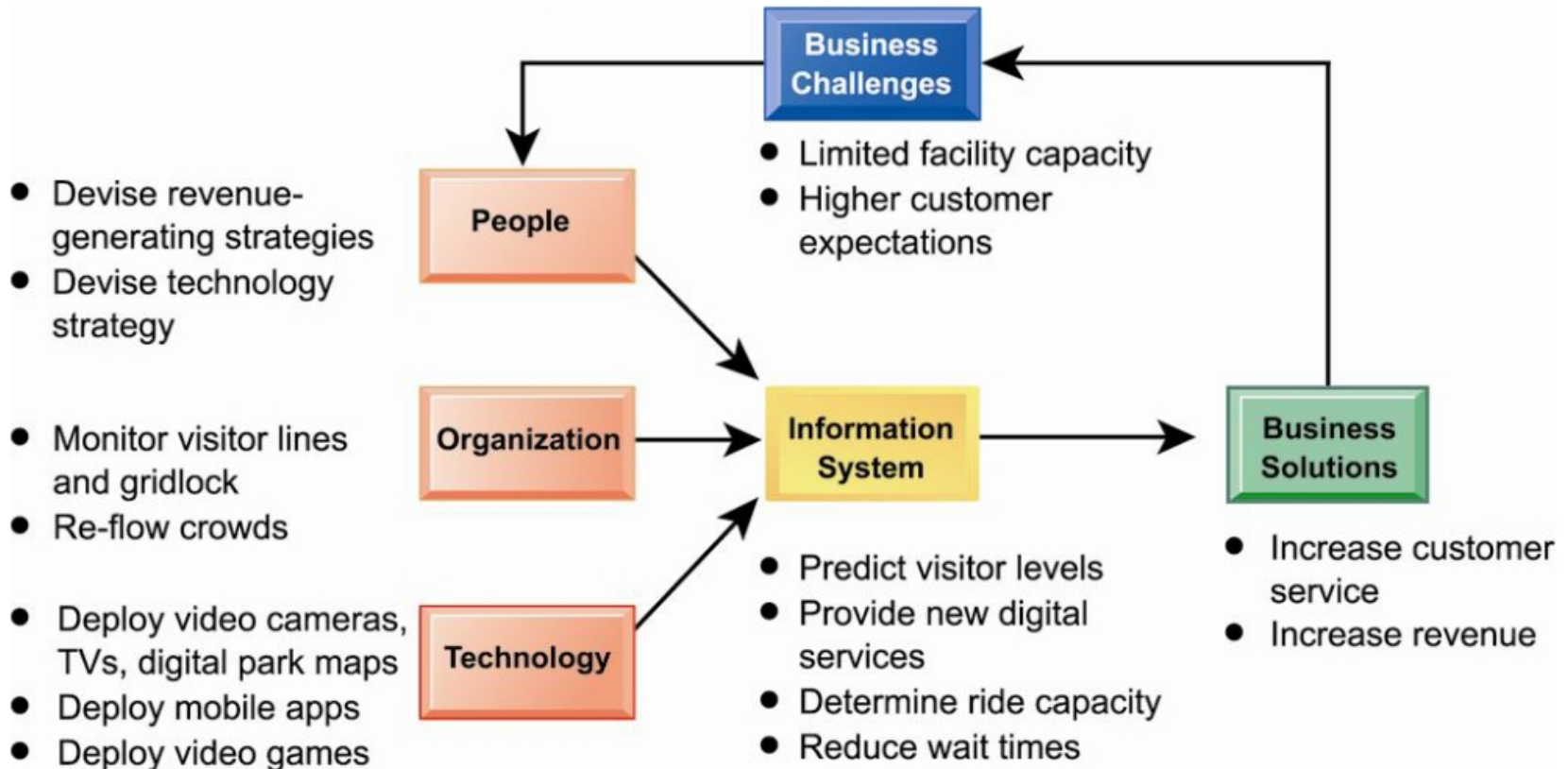
MIS



Source: Kenneth C. Laudon & Jane P. Laudon (2014), Management Information Systems: Managing the Digital Firm, Thirteenth Edition, Pearson.

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MIS



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