



# **Waiting-Line Exercises Solutions**

#### WL1:

Data:

 $1/\lambda$  = 20 minutes  $\Rightarrow$   $\lambda$  = 3 clients/hour, Poisson arrivals  $1/\mu$ = 12 minutes  $\Rightarrow$   $\mu$  = 5 clients/hour, Exponential service  $\Rightarrow$  M/M/1 model

a) 
$$W_q = \frac{\lambda}{\mu (\mu - \lambda)} = \frac{3}{5 \times 2} = 0.3 \ hours = 18 \ minutes$$

**b)** 
$$W_s = W_q + 1/\mu = 18 + 12 = 30 \text{ minutes}$$

c) 
$$L_q = \frac{\lambda^2}{\mu (\mu - \lambda)} = \frac{9}{5(5-3)} = 0.9 \text{ clients, or } L_q = \lambda \times W_q = 3 \times (18/60) = 0.9 \text{ clients}$$

d) 
$$L_s = \frac{\lambda}{(\mu - \lambda)} = \frac{3}{2} = 1.5 \text{ clients}$$

**e)** Utilization rate = 
$$\rho = \lambda / \mu = 3/5 = 0.6$$
, or 60%

f) Probability of 2 elements in the system

P<sub>2</sub>= P(n>1)-P(n>2) = 
$$\left(\frac{3}{5}\right)^2 - \left(\frac{3}{5}\right)^3 = 0.1440$$





#### WL 2:

Data:

 $\lambda$  = 25 clients/hour, Poisson arrivals

 $1/\mu$  = 2 minutes  $\Rightarrow \mu$  = 60/2 = 30 clients/hour, Exponential service

 $\Rightarrow$  M/M/1 model

a) 
$$P0 = 1-\rho = 1-25/30 = 0.1667$$

**b)** 
$$L_q = \frac{\lambda^2}{\mu(\mu - \lambda)} = \frac{25^2}{30 \times (30 - 25)} = 4.167 \ clients$$

c) From <u>Little's Law</u>, we can deduce: Wq = Lq/ $\lambda$  = 4.167/25 = 0.1667 hours = x 60 = **10 minutes** Ws = 10 + 2 = 12 minutes

d)  $\lambda = 25$  clients/hour

 $\mu = 3600/90 = 40 \text{ clients/hour}$ 

M/M/1 model

$$Wq = \frac{25}{40(40-25)} = 0.0417 \text{ hours} = 2.5 \text{ min}$$

Ws = 2.5 + 1.5 = 4 minutes

The time was reduced by 8 minutes.

e)  $\lambda = 25$  clients/hour

 $\mu$  = 30 clients/hour

In this case, there are 2 independent servers, and thus the model is M/M/2.

$$P_0 = \frac{1}{\left(1 + \frac{25}{30}\right) + \frac{1}{2} \times \left(\frac{25}{30}\right)^2 \times \frac{2 \times 30}{2 \times 30 - 25}} = 0.4118$$

$$Wq = \frac{30 \times (\frac{25}{30})^2}{(2-1)! (2 \times 30 - 25)^2} \times 0.4118 = 0.007 \text{ hours} = 0.42 \text{ min}$$

Ws = 0.42 minutes + 2 minutes = 2.42 minutes

Thus, the time was reduced by 9.58 minutes





### WL 3:

For the **M/M/1** model, the utilization rate is given by:  $\rho = \lambda/\mu$ 

a) 
$$\rho = 0.5 \Rightarrow 0.5 \ \mu = \lambda \Rightarrow L_S = \frac{0.5 \mu}{(\mu - 0.5 \mu)} = 1 \ client$$

b) 
$$\rho = 0.8 \Rightarrow 0.8 \ \mu = \lambda \Rightarrow L_S = \frac{0.8 \mu}{(\mu - 0.8 \mu)} = 4 \ clients$$

b) 
$$\rho = 0.8 \Rightarrow 0.8 \ \mu = \lambda \Rightarrow L_s = \frac{0.8 \mu}{(\mu - 0.8 \mu)} = 4 \ clients$$
  
c)  $\rho = 0.9 \Rightarrow 0.9 \ \mu = \lambda \Rightarrow L_s = \frac{0.9 \mu}{(\mu - 0.9 \mu)} = 9 \ clients$ 

d) 
$$\rho = 0.95 \Rightarrow 0.95 \ \mu = \lambda \Rightarrow L_s = \frac{0.95 \mu}{(\mu - 0.95 \mu)} = 19 \ clients$$

### WL\_4:

Data:

 $\lambda$  = 3 trucks/day, Poisson arrivals

 $\mu$  = 4 trucks/day (2 men), Exponential service

Although the team is comprised of more than one man, as these work together to unload a truck each time, the model is M/M/1, thus:

$$W_s = \frac{1}{(\mu - \lambda)}$$

For example, for 
$$\mu = 4$$
:  $W_s = \frac{1}{(4-3)} = 1$  day

Team	μ	Ws
2	4	1 day
3	5	0.5days
4	6	0.3333 days
5	7	0.25 days
6	8	0.20 days

Cost of truck stopped/day	Cost of loading/unloading/day	Total cost/day
$(40 \times 8) \times 3 \times 1 = 960$	$2 \times 12 \times 8 = 192$	1152 e
$(40 \times 8) \times 3 \times 0.5 = 480$	$3 \times 12 \times 8 = 288$	768
$(40 \times 8) \times 3 \times 0.3333 =$	$4 \times 12 \times 8 = 384$	703,97
319,97		
$(40 \times 8) \times 3 \times 0.25 = 240$	$5 \times 12 \times 8 = 480$	720

The team should be increased to 4 workers, as this guarantees the lowest total cost.





### WL\_5:

Data:

4 men

 $\lambda$  = 1 trucks/day, arrivals according to a Poisson distribution. Exponential service time  $\Rightarrow$  M/M/1 model

Labor cost of the men = 20 Euros/hour/man

Waiting time cost of the trucks = 0.5 Euros/minute = 30 Euros/hour

n	1/μ = 1/n	μ	Wq	Total cost/hour
1	1 hour	1 truck/hour		
2	0.5 hours	2 trucks/hour	0.5 hours	2×20+30×1×0.5 = 55 Euros
3	1/3 hour	3 trucks/hour	1/6 hours	3×20+30×1×(1/6) = 65 Euros
4	¼ hour	4 trucks/hour	1/12 hours	4×20+30×1×(1/12) = 82.5 Euros

$$Wq = \frac{1}{2(2-1)} = 0.5 \text{ hours}; Wq = \frac{1}{3(3-1)} = 0.166 \text{ hours}; Wq = \frac{1}{4(4-1)} = 0.0833 \text{ hours}$$

The optimum number of men is 2 employees.

**b)** Total time = 
$$1/\mu 1 + 1/\mu 2 = 30 \text{ min} + 20 \text{ min} = 50 \text{ minutes}$$

$$\mu = 60/50 = 1.2 \text{ trucks/hour}$$

$$\lambda = 1 \text{ truck/hour}$$

#### M/M/1 model

Ws = 
$$1/(\mu-\lambda)$$
 =  $1/(1.2-1)$ = 5 hours





#### WL 6:

#### Data:

 $\lambda$  = 8 patients/hour

Assuming that the arrivals follow a Poisson distribution and that the service time follows a negative exponential distribution  $\Rightarrow$  M/M/1 model

 $W_q \le 10 \text{ minutes}$ 

a)  $1/\mu = ?$ 

$$W_q = \frac{\lambda}{\mu (\mu - \lambda)} \le \frac{10}{60} \Leftrightarrow \frac{8}{\mu (\mu - 8)} \le \frac{10}{60} \Leftrightarrow \mu^2 - 8\mu - 6 \times 8 \ge 0 \Leftrightarrow \mu = 12 \text{ or } \mu = -4$$

Thus, the service time of the team of doctors is 1/12 hour = 5 minutes

 $W_S = 10 + 5 = 15$  minutes (Ws=Waiting time + service time)

$$L_s = \lambda \times W_S = 8 \times \left(\frac{15}{60}\right) = 2$$
 patients

$$L_q = W_q \times \lambda = (10/60) \times 8 = 1.333$$
 patients

$$\rho = (\lambda/\mu) = 8/12 = 0.667 \implies 66.67\%$$

$$P_0 = 1 - \rho = 0.333 \implies 33.33\%$$

**b)** If  $W_q > 60$  minutes  $\Rightarrow$  the patient is transferred 365 days/year (24 hours/day)

5 patients in the queue (6 in the system)

$$P(n > 5) = \left(\frac{\lambda}{\mu}\right)^6 = \left(\frac{8}{12}\right)^6 = 0.087791$$

 $(8\times24h\times365)\times0.087791 = 6.152$  patients/year

6 patients in the queue (7 in the system, the seventh patient has to be transferred and abandons the system)

$$P(n > 6) = \left(\frac{\lambda}{\mu}\right)^7 = \left(\frac{8}{12}\right)^7 = 0.058528$$

 $(8\times24h\times365)\times0.058528 = 4.102$  patients/year





### WL 7:

#### Data:

### Massage service:

 $\lambda$  = 4 passengers /hour, arrivals follow a Poisson distribution

1/ 
$$\mu$$
 = 12 minutes  $\Rightarrow \mu$  = 60/12 = 5 passengers /hour

M/D/1

### **Beauty service**

 $\lambda$  = 2 passengers /hour, arrivals follow a Poisson distribution

$$1/\mu = 20 \text{ minutes} \Rightarrow \mu = 60/20 = 3 \text{ passengers /hour}$$

Service time follows a negative exponential distribution

## M/M/1

$$W_q = \frac{4}{2 \times \mu (\mu - \lambda)} = \frac{4}{2 \times 5 (5 - 4)} = 0.4 \text{ hours}$$

**b)** 
$$P(n > k) = \rho^{k+1}$$

$$P(n \ge 3) = P(n > 2) = (2/3)^{2+1} = 0.2963$$

**c)** P (n > 3) - P(n > 4) = 
$$(2/3)^{3+1}$$
-  $(2/3)^{4+1}$ = 0.0658

#### Beauty service

$$L_{sB} = \frac{\lambda}{(\mu - \lambda)} = \frac{2}{(3-2)} = 2 \ passangers$$

#### Massage service:

$$W_q = 0.4 \ hours \implies L_q = \lambda \times W_q = 4 \times 0.4 = 1.6 \ passangers \implies L_S = L_S + \left(\frac{\lambda}{\mu}\right) = 1.6 + \left(\frac{4}{5}\right) = 2.4 \ passangers$$

$$Ls = Ls_M + Ls_B = 2 + 2.4 = 4.4$$
 passangers





### WL 8:

Data:  $\lambda$  = 5 clients/hour, arrivals follow a Poisson distribution; 1/  $\mu$  = 20 minutes  $\Rightarrow \mu$  = 60/20 =3 clients/hour; Service time follows a negative exponential distribution M=S= 3  $\Rightarrow$  M/M/3 model

a)

$$\begin{split} P_0 &= \frac{1}{\left[\sum_{n=0}^{S-1} \frac{1}{n!} \left(\frac{\lambda}{\mu}\right)^n\right] + \frac{(\lambda/\mu)^S}{S!} \times \frac{S\mu}{S\mu - \lambda}} \\ P_0 &= \frac{1}{\left(1 + \frac{5}{3} + \frac{1}{2} \times \left(\frac{5}{3}\right)^2\right) + \frac{1}{3!} \times \left(\frac{5}{3}\right)^3 \times \frac{3 \times 3}{3 \times 3 - 5}} = \frac{1}{(4.0556 + 0.7716 \times 2.25)} \\ &= 0.1727 \\ &=$$

$$W_q = \frac{3 \times \left(\frac{5}{3}\right)^3}{(3-1)!(3 \times 3 - 5)^2} \times 0,1727 = \frac{13.8889}{32} \times 0,1727 = 0.0750 \text{ hours} = 4.4974 \text{ minutes}$$

b)

$$\rho = \frac{\lambda}{S\mu} = \frac{5}{3\times3} = 0.5556$$

Time spent with customers =  $5 \times 8 \times 0.5556 = 22.222$  hours per week

c)

C<sub>w</sub>= 1.5 euros/hour and C<sub>H</sub>= 30 euros/day

Total cost =  $\lambda \times 8 \times W_q \times C_w + 3 \times C_h = 5 \times 8 \times 0.0750 \times 1.5 + 3 \times 30 = 94.5$  euros/day

d)

 $\lambda$  = 14 clients/hour, arrivals follow a Poisson distribution

$$S \times \mu > \lambda \Leftrightarrow S \times 3 > 14 \Leftrightarrow S > 4.67 \Rightarrow S = 5$$





### WL\_9:

Data:

4 doctors (maximum)

Arrivals follow a Poisson distribution, according to the following pattern:

Hour	Arrival pattern per hour
From 9 to 15	6 patients
From 15 to 20	4 patients
From 20 to 24	12 patients

1/  $\mu$  = 12 minutes  $\Rightarrow$   $\mu$  = 5 patients/hour  $\Rightarrow$  service time follows a negative exponential distribution

Time in the Waiting Room is <u>less</u> than 5 minutes ⇒ Wq < 5 minutes

From 20 to 24: for M = 3,  $P_0 = 5/89$ , and for M = 4,  $P_0 = 25/301$ 

From 9 to 15	$\lambda = 6$ patients/hour
	$\mu = 5$ patients/hour

$$S\mu > \lambda \Leftrightarrow S > 6/5 \Rightarrow S=2 \Rightarrow M/M/2$$

$$P_0 = \frac{1}{\left(1 + \frac{6}{5}\right) + \frac{1}{2!} \times \left(\frac{6}{5}\right)^2 \times \frac{2 \times 5}{2 \times 5 - 6}} = 0.25_{\square}$$

$$W_q = \frac{5 \times \left(\frac{6}{5}\right)^2}{(2-1)!(2 \times 5 - 6)^2} \times 0.25 = 0.1125 \text{ hours} = 6.75 \text{ minutes} > 5 \text{ minutes}$$

# $S=3 \Rightarrow M/M/3$

 $P_0 = 0.2941$ 

$$W_q = \frac{5 \times \left(\frac{6}{5}\right)^3}{(3-1)!(3\times 5-6)^2} \times 0.2941 = 0.01568 \text{ hours} = 0.9411 \text{ minutes} < 5 \text{ minutes}$$

From 15 to 20	$\lambda = 4$ patients/hour
	$\mu = 5$ patients/hour





$$S\mu > \lambda \Leftrightarrow S > 4/5 \Rightarrow S=1 \Rightarrow M/M/1$$

$$W_q = \frac{\lambda}{\mu (\mu - \lambda)} = \frac{4}{5 \times 1} = 0.8 \text{ hours} = 48 \text{ minutes} > 5 \text{ minutes}$$

 $S=2 \Rightarrow M/M/2$ 

$$P_0 = \frac{1}{\left(1 + \frac{4}{5}\right) + \frac{1}{2!} \times \left(\frac{4}{5}\right)^2 \times \frac{2 \times 5}{2 \times 5 - 4}} = 0.4286$$

$$W_q = \frac{5 \times \left(\frac{4}{5}\right)^2}{(2-1)!(2 \times 5 - 4)^2} \times 0.4286 = 0.038 \text{ hours} = 2.28 \text{ minutes} < 5 \text{ minutes}$$

From 20 to 24	$\lambda = 12$ patients/hour
	$\mu = 5$ patients/hour

$$S \mu > \lambda \Leftrightarrow S > 12/5 \Rightarrow S=3 \Rightarrow M/M/3$$

$$P_0 = 5/89$$

$$W_q = \frac{5 \times \left(\frac{12}{5}\right)^3}{(3-1)!(3\times 5-12)^2} \times (5/89) = 0.2157 \text{ hours} = 12.9438 \text{ minutes} > 5 \text{ minutes}$$

# $S=4 \Rightarrow M/M/4$

$$P_0 = 25/301$$

$$W_q = \frac{5 \times \left(\frac{12}{5}\right)^4}{(4-1)!(4 \times 5 - 12)^2} \times \left(\frac{25}{301}\right) = 0.0359 \text{ hours} = 2.1528 \text{ minutes} < 5 \text{ minutes}$$

Hour	λ	Number of doctors
		on duty
From 9 to 15	6 patients	3
From 15 to 20	4 patients	2
From 20 to 24	12 patients	4





### WL\_10:

Data:

 $\lambda$  = 30 trucks/hour, arrival follow a Poisson distribution;  $\mu$  = 35 trucks/hour, service time follows a negative exponential distribution; Waiting cost for trucks (and drivers) = 18 Euros/truck/hour; Working hours = 16 hours per day (7 days a week); M/M/1 model

a) 
$$L_s = \frac{\lambda}{(\mu - \lambda)} = \frac{30}{35 - 30} = 6 \ trucks$$

**b)** 
$$W_s = L_s/\lambda = 6/30 = 0.2 \text{ hours} = 12 \text{ minutes}$$

c) Utilization rate = 
$$\rho = \lambda / \mu = 30/35 = 0.8571$$
, or 85.71%

d) 
$$P(n \ge 3) = P(n > 2) = (30/35)^3 = 0.6297$$

- e)  $W_s = 0.2$  hours Unloading Cost = 30 trucks/hour × 0.2 hours × 16 hours/day × 18 euros/hour= 1 728 euros/day
- f) Total cost 2 weeks (without enlargement) = 1 728€/day × 14 days = €24 192,0 euros Total cost for two weeks (with enlargement) = 9 000€ + (24 192,0/2) = €21 096 Based on the total costs, we can conclude that it is worth enlarging the bin.





## WL 11:

a) M/M/3 model

 $\lambda = 12 \text{ cars/hour}$ 

 $1/\mu = 12$  minutes  $\Rightarrow \mu = 5$  cars/hour

 $P_0 = 0.05618$ 

$$Lq = \frac{\lambda \times \mu \times \left(\frac{\lambda}{\mu}\right)^{S}}{(S-1)! (S\mu - \lambda)^{2}} P_{0}$$

$$L_q = \frac{12 \times 5 \times \left(\frac{12}{5}\right)^3}{(3-1)! (3 \times 5 - 12)^2} \times 0.05618 = 2.589 \ cars$$

b)

S= 3, n = 4 
$$\Rightarrow$$
 n > S  $\Rightarrow$   $P_n = \frac{\left(\frac{\lambda}{\mu}\right)^n}{S!S^{n-S}}P_0$ 

$$P_4 = \frac{\left(\frac{12}{\mu}\right)^4}{313^{4-3}} \times 0.05618 = 0.1036$$

c)

$$\rho = \frac{\lambda}{5\mu} = \frac{12}{3 \times 5} = 0.8$$

#### WL 12:

a)

Arrivals at CARIMBADO

 $\lambda$  = 20 clients/hour  $\Rightarrow$  Arrivals at the <u>Personalized</u> service  $\lambda$  = 5 clients/hour

**M/M/1** model, with  $\mu$ = (1/0.1) = 10 clients/hour

$$1-P_0 = \rho = (5/10) = 0.5$$
, or  $50\%$ 

b)

Self-service counter  $\Rightarrow \lambda = 15$  clients/hour

M/D/1 model

 $\lambda$  = 15 clients/hour

Wq = 5 minutes  $\Rightarrow$  L<sub>q</sub> =  $\lambda$  Wq = 15\*(5/60) = 1.25 clients

c)

Ws =  $1/(\mu - \lambda)$  = 1/(10-5) hours = 12 minutes





### WL 13:

Arrival rate =  $\lambda$  = 0.706 ajustments/ computer/hr. Service rate  $\mu$  = 1 computer / 15 min. = 4 computers/hr. N = 5; one server M/M/1/5

a) 
$$P_{0} = \frac{1}{\sum_{n=0}^{N} \frac{N!}{(N-n)!} \left(\frac{\lambda}{\mu}\right)^{n}} = \frac{1}{\sum_{n=0}^{5} \frac{5!}{(5-n)!} \left(\frac{.706}{4}\right)^{n}}$$

$$= \frac{1}{1(.1765)^{0} + 5(.1765)^{1} + 20(.1765)^{2} + 60(.1765)^{3} + 120(.1765)^{4} + 120(.1765)^{5}}$$

$$= \frac{1}{1 + 0.8825 + 0.6230 + 0.3299 + 0.1165 + 0.0206} = \frac{1}{2.9725} = 0.3364$$

$$L_{q} = N - \left(\frac{\lambda + \mu}{\lambda}\right) (1 - P_{0}) = 5 - \left(\frac{.706 + 4}{.706}\right) (1 - .3364) = 5 - 4.423 = 0.577 \text{ computers}$$

$$P_0 = 1 - (\overline{\lambda}/\mu) \Longrightarrow 1 - P_0 = \overline{\lambda}/\mu = 0.6636$$

**(b)**  $L_s = L_q + \overline{\lambda}/\mu = 0.577 + 0.6636 = 1.241$  computers





# **MULTIPLE CHOICE QUESTIONS**

**1.** CANNEDHEAT produces canned tuna using 25 canning machines. On average, each machine breaks-down 2 times per hour, following a Poisson process. CANNEDHEAT employs 5 maintenance technicians. The repair time follows a negative exponential distribution, with an average of 6 minutes. The utilization rate of the technicians is 80%, and P0 = 0.0085.

Wha	What is the probability of all 4 machines being broken down at		
the	the same time?		
1	Χ	0.172	
2		0.20	
3		0.80	
4		0.828	

	What is the average time a machine has to wait to be repaired?		
1		7.5 minutes	
2		6 minutes	
3	Χ	1.5 minutes	
4		1.03 minutes	





**2.** OKCOMPUTER, a data processing firm, has 4 backup servers. On average, each server reports one breakdown per day, according to a Poisson process. The firm employs 2 maintenance technicians. Each technician needs 4 hours to complete a repair. Repair time follows a negative exponential distribution. The probability of having the technicians free is of 18.39%. The firm operates 8 hours per day.

Wh	What is the probability of all 4 backup servers being in repair		
stat	status?		
1		31.72%	
2		27.69%	
3	Х	1.15%	
4		3.45%	

If P	If P1=36.78%, P2=27.59%, and P3=13.79%, how many		
bacl	backup servers are repaired per day?		
1	Χ	2.5 backup servers	
2		0.3 backup servers	
3		1.5 backup servers	
4		2.0 backup servers	





**3.** Clients arrive at the ticket office of MetroLx at an average rate of 27 per hour (according to a Poisson distribution). The ticket office employs one worker whom, on average, takes 2 minutes to serve a client. Servicing time follows a negative exponential distribution.

Wha	What is the average number of clients waiting in line to		
purc	purchase a ticket?		
1		30 clients	
2		9 clients	
3	Χ	8.1 clients	
4		7 clients	

	What is the probability of having, at any given moment in time, more than 3 clients on the ticket office?		
11101			
1	X	65.61%	
2		72.90%	
3		53.14%	
4		59.05%	

Wha	What is the likelihood of a client having to wait to be served?		
1	Χ	90.0%	
2		10.0%	
3		50.0%	
4		81.0%	

(Adapted from quiz 2 2012/2013)





**4.** Six students arrive, on average, every hour to the reception desk of S. Bernard's high school administrative office in accordance with a *Poisson* process. Only one clerk works at administrative office, which led to complaints that the average time students spend in the office, which is 5 minutes, is excessive. Please assume that service time follows a negative exponential distribution.

How	How long does it take, on average, a student being served by		
the	the office clerk?		
1		5 minutes	
2		18 minutes	
3	Х	3.33 minutes	
4		1,67 minutes	

Assı	Assuming the average number of students served in one hour		
is µ:	is $\mu$ =8 students, what is the probability of finding more than 2		
stuc	students in line at any given moment?		
1		10.55%	
2	Х	31.64%	
3		14.06%	
4		42.19%	

(Adapted from quiz 2 2013/2014)





**5.** A new customer arrives Mrs Bina Grocery store every 3 minutes. Clients wait for their turn in a single line. Two employees work at the grocery store helping each other: one as a cashier (register the purchases) and other in the packaging of the groceries. This process allows for a service of 25 customers per hour. Assume arrivals follow a *Poisson* distribution and that service follows a negative exponential distribution.

	What is the average number of customers waiting in queue to		
pay	pay for their groceries?		
1		4 clients	
2		0.15 clients	
3	Х	3.2 clients	
4		0.016 clients	

(Adapted from quiz 2 2013/2014)

**6.** The pharmacy GOODHEALTH employs two workers. As clients arrive, they wait on a single queue for the first available clerk to serve them. Average hourly arrivals are 18 and follow a Poisson distribution. Service time is, on average, of 6 minutes and follows a negative exponential distribution. It is known that the probability of the system being empty is equal to 5.26%.

Wha	What is the utilisation rate of the system?		
1		77.15%	
2		94.74%	
3		83.8%	
4	Х	90%	

	What is the average time a client needs to wait before being served?		
1		1.85 hours	
2		0.52 hours	
3	Х	25.56 minutes	
4		7.67 minutes	