The Economic
Impact of Generative
Al (GenAl):
Transforming
productivity, labour
markets, and
economic structures

Carlos J. Costa



Overview

- GenAl = Al systems that create new content (text, images, code, data, etc.)
- Represents a major increase in automation of knowledge and creative work
- Expected to reshape productivity, employment, and innovation worldwide



Economic Potential

Estimated global value: US\$2.6–4.4 trillion per year (McKinsey, 2023)

Could add 1.8–4.0% to global GDP by early 2030s (Oxford Economics, 2024)

Main drivers:
automation of
knowledge work, faster
innovation, cost
reduction

Key sectors: marketing, software, customer service, R&D



Mechanisms of Impact



Productivity gains: faster task execution, fewer bottlenecks



Innovation acceleration: AI-assisted creativity and design



Labour reallocation: freeing workers for higher-value tasks



New business models: dataand content-driven products



Risks and Challenges

- Job transformation/displacement of cognitive workers
- Inequality: benefits skewed toward skilled and capital-intensive sectors
- Market concentration: dominance by large tech firms
- Regulation gaps: privacy, bias, misinformation, data ownership



Policy and Management Implications



For policymakers:

- Support re-skilling and labour transitions
- Strengthen competition and innovation policies
- Design inclusive growth strategies

For firms:

- Integrate GenAI into workflows and decision-making
- Invest in training and responsible AI governance
- Balance automation with human oversight



Research and Open Questions

- How does GenAl affect firm productivity and wage dynamics?
- Which tasks are substituted vs. complemented by GenAI?
- What are the distributional and structural effects on inequality and markets?
- How should policy frameworks evolve for inclusive Al-driven growth?

Conclusion



GenAl has transformative potential—but benefits are not automatic



Real impact depends on adoption speed, workforce adaptation, and regulation



The challenge: ensure productivity + equity + innovation move together